? logoff

```
02dec09 18:20:08 User264751 Session D692.2
           $58.59 5.190 DialUnits File347
    $58.59 Estimated cost File347
           $11.75 2.106 DialUnits File348
               $7.20 4 Type(s) in Format 3
            $7.20 4 Types
    $18.95 Estimated cost File348
                    0.460 DialUnits File349
            $2.26
              $17.00 10 Type(s) in Format 3
           $17.00 10 Types
    $19.26 Estimated cost File349
            OneSearch, 3 files, 7.756 DialUnits FileOS
     $4.53 INTERNET
   $101.33 Estimated cost this search
   $101.86 Estimated total session cost 8.016 DialUnits
Ended session: 2009/12/02 18:20:09
? logon
*** It is now 2009/12/02 18:20:23 ***
 (Dialog time 2009/12/02 18:20:23)
705TEXT1 is set ON as an alias for 15, 16, 160, 148, 621, 275, 634, 47
705TEXT2 is set ON as an alias for 9, 623, 810, 624, 813, 20, 636
705BIBLIT is set ON as an alias for 77, 35, 583, 2, 65, 233, 99
705NEWSBIB is set ON as an alias for 473, 474, 475
SOFTLIT is set ON as an alias for 256, 278
705ADLIT is set ON as an alias for 635, 570, PAPERSMJ, PAPERSEU
HILIGHT set on as '' ''
DETAIL set off
KWIC is set to 50.
9 h
610,613,634,810,813,20,583,474,475,35,65,99,256,9,15,16,148,160,275,621,636,624,2,4
76, 635, 570, PAPERSMJ, PAPERSEU, 47
            476 does not exist
>>>1 of the specified files is not available
       02dec09 18:20:37 User264751 Session D693.1
            $0.00
                    0.247 DialUnits File415
     $0.00 Estimated cost File415
     $0.05 INTERNET
     $0.05 Estimated cost this search
     $0.05 Estimated total session cost 0.247 DialUnits
SYSTEM:OS - DIALOG OneSearch
  File 610: Business Wire 1999-2009/Dec 02
         (c) 2009 Business Wire.
*File 610: contains data from 3/99 forward.
 For archive data (1986-2/99) see File 810.
  File 613:PR Newswire 1999-2009/Dec 02
         (c) 2009 PR Newswire Association Inc
*File 613: File 613 now contains data from 5/99 forward.
```

```
Archive data (1987-4/99) is available in File 813.
  File 634:San Jose Mercury Jun 1985-2009/Nov 29
         (c) 2009 San Jose Mercury News
  File 810:Business Wire 1986-1999/Feb 28
         (c) 1999 Business Wire
*File 810: contains data from 1986-1999.
 See File 610 for current data.
 File 813:PR Newswire 1987-1999/Apr 30
         (c) 1999 PR Newswire Association Inc
*File 813: contains data from 1987-1999.
For current data see File 613.
 File 20:Dialog Global Reporter 1997-2009/Dec 02
         (c) 2009 Dialog
  File 583: Gale Group Globalbase (TM) 1986-2002/Dec 13
         (c) 2002 Gale/Cengage
*File 583: This file is no longer updating as of 12-13-2002.
  File 474:New York Times Abs 1969-2009/Dec 02
         (c) 2009 The New York Times
  File 475: Wall Street Journal Abs 1973-2009/Dec 02
         (c) 2009 The New York Times
  File
       35:Dissertation Abs Online 1861-2009/Oct
         (c) 2009 ProQuest Info&Learning
 File
       65:Inside Conferences 1993-2009/Dec 02
         (c) 2009 BLDSC all rts. reserv.
 File 99: Wilson Appl. Sci & Tech Abs 1983-2009/Nov
         (c) 2009 The HW Wilson Co.
  File 256:TecTrends 1982-2009/Nov W5
         (c) 2009 Info. Sources Inc. All rights res.
*File 256: Please see HELP NEWS 256 for the latest
information about TecTrends.
  File
         9:Business & Industry(R) Jul/1994-2009/Dec 01
         (c) 2009 Gale/Cengage
        15:ABI/Inform(R) 1971-2009/Dec 01
  File
         (c) 2009 ProQuest Info&Learning
       16:Gale Group PROMT(R) 1990-2009/Nov 04
 File
         (c) 2009 Gale/Cengage
  File 148:Gale Group Trade & Industry DB 1976-2009/Dec 02
         (c) 2009 Gale/Cengage
*File 148: CURRENT feature not working. See HELP NEWS148.
  File 160:Gale Group PROMT(R) 1972-1989
         (c) 1999 The Gale Group
 File 275: Gale Group Computer DB(TM) 1983-2009/Oct 29
         (c) 2009 Gale/Cengage
  File 621:Gale Group New Prod. Annou. (R) 1985-2009/Oct 21
         (c) 2009 Gale/Cengage
  File 636: Gale Group Newsletter DB(TM) 1987-2009/Nov 04
         (c) 2009 Gale/Cengage
  File 624:McGraw-Hill Publications 1985-2009/Dec 02
         (c) 2009 McGraw-Hill Co. Inc
         2:INSPEC 1898-2009/Nov W4
  File
         (c) 2009 The IET
  File 635:Business Dateline(R) 1985-2009/Dec 02
         (c) 2009 ProQuest Info&Learning
  File 570: Gale Group MARS(R) 1984-2009/Nov 04
         (c) 2009 Gale/Cengage
  File 387: The Denver Post 1994-2009/Dec 01
         (c) 2009 Denver Post
```

```
File 471:New York Times Fulltext 1980-2009/Dec 02
         (c) 2009 The New York Times
  File 492:Arizona Repub/Phoenix Gaz 19862002/Jan 06
         (c) 2002 Phoenix Newspapers
*File 492: no longer updates.
 File 494:St LouisPost-Dispatch 1988-2009/Dec 02
         (c) 2009 St Louis Post-Dispatch
 File 631:Boston Globe 1980-2009/Dec 02
         (c) 2009 Boston Globe
  File 633:Phil.Inquirer 1983-2009/Dec 02
         (c) 2009 Philadelphia Newspapers Inc
  File 638: Newsday/New York Newsday 1987-2009/Dec 01
         (c) 2009 Newsday Inc.
  File 640:San Francisco Chronicle 1988-2009/Nov 29
         (c) 2009 Chronicle Publ. Co.
  File 641:Rocky Mountain News Jun 1989-2009/Jan 16
         (c) 2009 Scripps Howard News
*File 641: no longer updates.
The Rocky Mountain News is no longer published.
 File 702:Miami Herald 1983-2009/Dec 02
         (c) 2009 The Miami Herald Publishing Co.
 File 703:USA Today 1989-2009/Dec 02
         (c) 2009 USA Today
  File 704: (Portland) The Oregonian 1989-2009/Dec 01
         (c) 2009 The Oregonian
  File 713:Atlanta J/Const. 1989-2009/Mar 08
         (c) 2009 Atlanta Newspapers
  File 714: (Baltimore) The Sun 1990-2009/Nov 29
         (c) 2009 Baltimore Sun
  File 715: Christian Sci. Mon. 1989-2009/Nov 30
         (c) 2009 Christian Science Monitor
  File 725: (Cleveland) Plain Dealer Aug 1991-2009/Dec 01
         (c) 2009 The Plain Dealer
  File 735:St. Petersburg Times 1989- 2009/Nov 29
         (c) 2009 St. Petersburg Times
  File 477:Irish Times 1999-2009/Dec 02
         (c) 2009 Irish Times
  File 710: Times/Sun. Times(London) Jun 1988-2009/Dec 02
         (c) 2009 Times Newspapers
  File 711:Independent (London) Sep 1988-2006/Dec 12
         (c) 2006 Newspaper Publ. PLC
*File 711: no longer updates. See NewsRoom for
 daily coverage from many European sources.
  File 756:Daily/Sunday Telegraph 2000-2009/Dec 02
         (c) 2009 Telegraph Group
 File 757:Mirror Publications/Independent Newspapers 2000-2009/Dec 02
         (c) 2009
       47: Gale Group Magazine DB(TM) 1959-2009/Nov 16
         (c) 2009 Gale/Cengage
      Set Items Description
```

? s andale(w)com

```
Processing
Processing
Processing
Processing
Processing
Processing
Processed 10 of 48 files ...
Processing
Processed 20 of 48 files ...
Completed processing all files
1830 ANDALE
39112434 COM
S1 218 ANDALE(W)COM
```

? s pd<20030908

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

- ·

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

Processing

D :

Processing

Processing

Processing

Processing

```
Processing
>>>One or more prefixes are unsupported
>>> or undefined in one or more files.
Processed 10 of 48 files ...
Processing
Processing
Processing
Processing
Processing
Processing
Processed 20 of 48 files ...
Processing
Processing
Processing
Processing
Processed 30 of 48 files ...
Processing
Processing
Processed 40 of 48 files ...
Processing
Completed processing all files
      S2110050107 PD<20030908
? ds
Set Items Description
        218 ANDALE (W) COM
S2 110050107 PD<20030908
? s s1 and s2
             218 S1
        110050107 S2
           177 S1 AND S2
      S3
```

? s s3 and (fulfillment or fulfill or fulfills or fulfilled or fulfilling)

177 S3
447210 FULFILLMENT
633901 FULFILL
98139 FULFILLS
349870 FULFILLED

```
401950 FULFILLING

S4 14 S3 AND (FULFILLMENT OR FULFILL OR FULFILLS OR FULFILLED

OR FULFILLING)
```

? s s3 and (logistic or logistics or logistical or logistically)

```
177 S3
133221 LOGISTIC
1355012 LOGISTICS
218801 LOGISTICAL
24638 LOGISTICALLY

S5 3 S3 AND (LOGISTIC OR LOGISTICS OR LOGISTICAL OR LOGISTICALLY)
```

? t s5/3/all

5/3/1 (Item 1 from file: 16) DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

07537045 Supplier Number: 63132885 (USE FORMAT 7 FOR FULLTEXT)

Cyber Supply.(RosettaNet works on supply chain management standard)(Company Business and Marketing)

Anthony, Robert Electronic Business, v 26, n 6, p s2 June, 2000

Language: English **Record Type:** Fulltext **Document Type:** Magazine/Journal; Trade

Word Count: 2706

5/3/2 (Item 1 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

12303764 Supplier Number: 63132885 (USE FORMAT 7 OR 9 FOR FULL TEXT) Cyber Supply.(RosettaNet works on supply chain management standard)(Company Business and Marketing)

Anthony, Robert Electronic Business, 26, 6, s2 June, 2000 ISSN: 1097-4881

Language: English
Record Type: Fulltext

Word Count: 2897 Line Count: 00238

5/3/3 (Item 1 from file: 275)

DIALOG(R)File 275: Gale Group Computer DB(TM)

(c) 2009 Gale/Cengage. All rights reserved.

02412218 Supplier Number: 63132885 (Use Format 7 Or 9 For FULL TEXT) Cyber Supply.(RosettaNet works on supply chain management standard)(Company Business and Marketing)

Anthony, Robert Electronic Business, 26, 6, s2 June, 2000

ISSN: 1097-4881

Language: English **Record Type:** Fulltext **Word Count:** 2897 **Line Count:** 00238

? t s5/k/all

5/K/1 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

-

...is not interactive. RosettaNetstandard interfaces allow companies to interact and view each other's data in real time. It is streamlining order

management, manufacturing and logistics.

"The whole point is to take time out of the system," explains $\operatorname{\textsc{Colin}}$

Evans, director of e-business strategy for Intel Corp. of Santa Clara...but

now we're flirting with (being) the best of class," he claims.

Since instituting its supply change project in 1996, the changes in

improved **logistics** and better scheduling for contract manufacturers have reduced the number of manufacturing days for a typical product from

20-24 days to three to five...

...been reduced from several months to days.

Baby steps

Even small businesses can benefit by eliminating steps in their supply chains. Andal(acute{e}) (www.Andale.com), based in Mountain View, CA, helps individuals and businesses automate the task of

selling items on the eBay, Yahoo and Amazon.com auction sites. The...

20000601

5/K/2 (Item 1 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

 \dots is not interactive. RosettaNetstandard interfaces allow companies to interact and view each other's data in real time. It is streamlining order

management, manufacturing and logistics.

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20000601

5/K/3 (Item 1 from file: 275)

DIALOG(R)File 275: Gale Group Computer DB(TM)

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...been reduced from several months to days.

Baby steps

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Mountain View, CA, helps individuals and businesses automate the task of

selling items on the eBay, Yahoo and Amazon.com auction sites. The...

20000601

? rd s4

S6 6 RD S4 (unique items)

? t s6/3/all

6/3/1 (Item 1 from file: 610)

DIALOG(R)File 610: Business Wire

(c) 2009 Business Wire. All rights reserved.

00206889 20000302062B3011 (USE FORMAT 7 FOR FULLTEXT)

So You Want to be an Internet Entrepreneur?... Andale's In-A-Box Kit Can Help

Business Wire

Thursday, March 2, 2000 09:02 EST

Journal Code: BW Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 1,206

6/3/2 (Item 1 from file: 613)

DIALOG(R)File 613: PR Newswire

(c) 2009 PR Newswire Association Inc. All rights reserved.

00785538 20020621SFF021 (**USE FORMAT 7 FOR FULLTEXT**)

Andale's Market Insight Products Bring Auction Trading In

PR Newswire

Friday, June 21, 2002 15:00 EDT

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 852

6/3/3 (Item 2 from file: 613)

DIALOG(R)File 613: PR Newswire

(c) 2009 PR Newswire Association Inc. All rights reserved.

00519620 20010221SFW082 (**USE FORMAT 7 FOR FULLTEXT**)

Andale Taps \$6 Billion 'Off-Ebay' Market - Gives Businesses the Freedom to Sell Anywhere with New Stores Product

PR Newswire

Wednesday, February 21, 2001 08:31 EST

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE **Word Count:** 1,268

6/3/4 (Item 1 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

(c) 2009 Dialog. All rights reserved.

23959926 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Andale's Market Insight Products Bring Auction Trading Into 21st Century

PR NEWSWIRE (US)

June 21, 2002

Journal Code: WPRU Language: English Record Type: FULLTEXT

Word Count: 868

6/3/5 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

09885172 Supplier Number: 87581657 (USE FORMAT 7 FOR FULLTEXT)

Andale's Market Insight Products Bring Auction Trading Into 21st Century; New Research and Analysis Tools Create Better Informed, More Profitable Merchants.

PR Newswire, p SFF02121062002

June 21, 2002

Language: English Record Type: Fulltext

Document Type: Newswire; Trade

Word Count: 696

6/3/6 (Item 2 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

07537045 Supplier Number: 63132885 (USE FORMAT 7 FOR FULLTEXT)

Cyber Supply.(RosettaNet works on supply chain management standard)(Company Business and Marketing)

Anthony, Robert Electronic Business, v 26, n 6, p s2 June, 2000 **Language:** English **Record Type:** Fulltext **Document Type:** Magazine/Journal; Trade

Word Count: 2706

? t s6/k/all

>>> Retrying request [1] 6/K/1 (Item 1 from file: 610) DIALOG(R)File 610: Business Wire

(c) 2009 Business Wire. All rights reserved.

Text:

...the

`next generation' of Internet Entrepreneurs. Andale's Internet Entrepreneur

In-a-Box Kit will be available free of charge in mid-March, at www.andale.com. It contains tried and tested advice, tips, techniques, a

guide book, special deals for Internet access, an offer for a free digital camera, and other...

 \ldots customers and to develop targeted marketing strategies to build loyalty.

Heidi Le Vell and the team of Auction Advisors at Andale are available

www.andale.com, and on the Andale customer service line 1-800-857-2757 to

answer questions about online selling, and how to maximize business potential.

Note to...

...and the Birnbaum's are planning on doubling their success this year.

Delinda Burger, of Oklahoma City is a $28-year-old\ mother$ of three fulfilling

her dream of a home-based career. With Andale, she can list and manage auctions in seconds, vs. hours, giving her more time to be...

 \dots hobby of buying and selling these items into a business. Andale has helped make the business a success.

About Andale

Andale (Ahn-du-lay) www.andale.com is the first Web-based Auction Business

Management service for auction sellers that makes it possible to sell twice

as much merchandise, on multiple markets...

...from Accel Partners,

Mohr Davidow Ventures, Oak Hill Venture Partners and other angel investors.

For more information call, 1-800-450-7515 or visit www.andale.com.

Copyright 2000 Andale. All rights reserved.

Company and product names may be trademarks of their respective companies $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right$

of

which they are associated.

Distributed via COMTEX.

Copyright (C) 2000 Business Wire. All rights reserved.

-0-

CONTACT: Andale, Inc.

Mary Camarata, 408/969-0574

mary@andale.com

KEYWORD: CALIFORNIA
INDUSTRY KEYWORD: E-COMMERCE

INTERNET

6/K/2 (Item 1 from file: 613)

DIALOG(R)File 613: PR Newswire

(c) 2009 PR Newswire Association Inc. All rights reserved.

Text:

Andale, Inc. (www.andale.com),

the leading provider of auction management tools and services for online

sellers, today announced a complete set of products designed to take $\mbox{\it auction}$

management from...

...create and launch hundreds of

ads at a time

 $\ensuremath{\mathsf{--}}$ Import inventory items from a spreadsheet or database using simple

wizard

 $\mbox{--}\mbox{ Export data into any offline }\mbox{\bf fulfillment},\mbox{ reporting and }\mbox{financial}$

systems

 $\mbox{--}\mbox{ Support multiple users.}$ Distribute the task of listing, shipping and

accounting

 $\mbox{--}\mbox{Reduce}$ shipping time with invoice, labels and picklist generators

Andale...

...Texas

Pacific Group (TPG), Tarrant Venture Partners, Accel Partners, Mohr Davidow

Ventures, Oak Hill Venture Partners and other angel investors. For more information visit www.andale.com.

Tell Us What You Think -- Click Here http://tbutton.prnewswire.com/prn/11690X13814705

SOURCE Andale, Inc.

CONTACT: Valerie Wolf of Andale, Inc., 650-230-3089, or vwolf@

andale.com

Web site: http://www.andale.com

6/K/3 (Item 2 from file: 613)

DIALOG(R)File 613: PR Newswire

(c) 2009 PR Newswire Association Inc. All rights reserved.

Text:

Andale, Inc.

(www.andale.com), the leading provider of auction management tools and

services for online sellers, today announced a new product called $\mbox{\it Andale}$

Stores that will allow sellers to...

 \ldots real time to make sure that if, for example, 5 items sell at auction and

another 50 on the online store, that they can still **fulfill** all orders. Also,

businesses should make sure that they are automatically up-selling and cross-selling buyers on one channel to specials on another in...

 \dots that produced an increase in revenue of more than 600 percent over the

last

two sequential quarters combined.

About Andale

Andale (Ahn-du-lay) www.andale.com is the first Web-based Auction Business

Management service for online sellers that makes it possible to sell twice

as

much merchandise on multiple markets...

...Pacific Group's (TPG) Tarrant Venture Partners, Accel Partners, Mohr Davidow Ventures, Oak Hill Venture Partners and other investors. For more information visit www.andale.com. NOTE: Andale and Honesty are trademarks of Andale, Inc. eBay is a trademark of eBay Inc. The names of actual companies and products mentioned herein may be the trademarks of their respective owners. SOURCE Andale, Inc. CONTACT: Mary Camarata of Andale, Inc., 408-605-4879, or mary@andale Debbie Clima formally Debbie Foos of Lutchansky Communications, Inc., 408-938-9050 ext. 16, or debbie@lcomm.com, for Andale, Inc. Web site: http... ...www.eGalleriaMall.com Web site: http://www.yahoo.com Web site: http://www.amazon.com Web site: http://www.ebay.com Web site: http://www.andale.com 6/K/4 (Item 1 from file: 20) DIALOG(R)File 20: Dialog Global Reporter (c) 2009 Dialog. All rights reserved.

(USE FORMAT 7 OR 9 FOR FULLTEXT)

Andale, Inc. (http://www.andale.com/), the leading provider of auction management tools and services for online sellers, today announced a complete set of products designed to take auction management from... ...create and launch hundreds of ads at a time -- Import inventory from a spreadsheet or database using simple wizard -- Export data into offline fulfillment, reporting and financial systems -- Support multiple users. Distribute the task of listing, shipping and accounting --Reduce shipping time with invoice, labels and picklist generators Andale ... Pacific Group (TPG), Tarrant Venture Partners, Accel Partners, Mohr Davidow Ventures, Oak Hill Venture Partners and other angel investors. more information visit http://www.andale.com/. Tell Us What You Think -- Click Here

```
http://tbutton.prnewswire.com/prn/11690X13814705 Andale, Inc.
Contact: Valerie Wolf of Andale, Inc., 650-230-3089, or vwolf@
andale.com
```

Website: http://www.andale.com/

20020621

6/K/5 (Item 1 from file: 16) DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

Supplier Number: (USE FORMAT 7 FOR FULLTEXT)

Text:

```
ANAHEIM, Calif. -- Andale, Inc. (http://www.andale.com
/), the leading provider of auction management tools and services for
online sellers, today announced a complete set of products designed to
auction management from...
...create and launch hundreds of
          ads at a time
  -- Import inventory items from a spreadsheet or database using simple
       -- Export data into any offline fulfillment
, reporting and financial
          systems
  -- Support multiple users. Distribute the task of listing, shipping
          accounting
       -- Reduce shipping time with invoice, labels and picklist
generators
      Andale...
...Pacific Group (TPG), Tarrant Venture Partners, Accel Partners, Mohr
Davidow Ventures, Oak Hill Venture Partners and other angel investors.
more information visit http://www.andale.com/.
       Tell Us What You Think -- Click Here
       http://tbutton.prnewswire.com/prn/11690X13814705
      Contact: Valerie Wolf of Andale, Inc., 650-230-3089, or vwolf@
andale.com
      Website: http://www.andale.com/
```

6/K/6 (Item 2 from file: 16) DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

_

...been reduced from several months to days.

Baby steps

Even small businesses can benefit by eliminating steps in their supply chains. Andal(acute{e}) (www.Andale.com), based in Mountain View, CA, helps individuals and businesses automate the task of

selling items on the eBay, Yahoo and Amazon.com auction sites. The...

...where they can enter payment and shipping information. The system maintains financial reports and monitors inventory, alerting users about

imminent shortages. The result is reduced **fulfillment** time. Instead of taking three weeks to coordinate payments and shipments, most

20000601

? **ds**

```
Set
             Description
       Items
S1
         218 ANDALE (W) COM
S2 110050107 PD<20030908
        177 S1 AND S2
S3
          14 S3 AND (FULFILLMENT OR FULFILL OR FULFILLS OR FULFILLED
S4
OR
           FULFILLING)
              S3 AND (LOGISTIC OR LOGISTICS OR LOGISTICAL OR
LOGISTICALL-
           Y)
           6 RD S4 (unique items)
```

? s s2 and skulogix

```
110050107 S2
174 SKULOGIX
S7 145 S2 AND SKULOGIX
```

? s s7 and (fulfillment or fulfill or fulfills or fulfilled or fulfilling or logistic or logistics or logistical or logistically)

```
145 S7
447210 FULFILLMENT
633901 FULFILL
98139 FULFILLS
349870 FULFILLED
401950 FULFILLING
```

```
133221 LOGISTIC
1355012 LOGISTICS
218801 LOGISTICAL
24638 LOGISTICALLY
S8 78 S7 AND (FULFILLMENT OR FULFILL OR FULFILLS OR
FULFILLED
OR FULFILLING OR LOGISTIC OR LOGISTICS OR LOGISTICAL
OR
LOGISTICALLY)
```

? s s8 and (3pl or 3pls or third(w)party or outsourc???)

```
Processing
Processing
Processing
Processing
Processing
Processing
Processed 10 of 48 files ...
Processing
Processed 20 of 48 files ...
Completed processing all files
              78 S8
           14100 3PL
            7568 3PLS
        17881225 THIRD
        11952514 PARTY
        2063015 THIRD(W)PARTY
        1544968 OUTSOURC???
             15 S8 AND (3PL OR 3PLS OR THIRD(W)PARTY OR OUTSOURC???)
```

? rd

S10 8 RD (unique items)

? t s10/3/all

10/3/1 (Item 1 from file: 613) DIALOG(R)File 613: PR Newswire

(c) 2009 PR Newswire Association Inc. All rights reserved.

00558954 20010424HSCPR (USE FORMAT 7 FOR FULLTEXT) PR Newswire High Technology Summary Tuesday, April 24, 2001

PR Newswire

Tuesday, April 24, 2001 14:36 EDT

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 8,222

10/3/2 (Item 2 from file: 613)

DIALOG(R)File 613: PR Newswire

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00513543 20010212NYM070 (**USE FORMAT 7 FOR FULLTEXT**)

Touchitaly Selects Skulogix(TM) As North American E-Commerce Fulfillment Partner

PR Newswire

Monday, February 12, 2001 10:30 EST

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 529

10/3/3 (Item 3 from file: 613)

DIALOG(R)File 613: PR Newswire

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00417178 20000918HSCPR2 (**USE FORMAT 7 FOR FULLTEXT**)

PR Newswire High Technology Summary (Part 2) Monday, September 18, 2000

PR Newswire

Monday, September 18, 2000 16:39 EDT

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 4,656

10/3/4 (Item 4 from file: 613)

DIALOG(R)File 613: PR Newswire

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00416546 20000918HSNATL1A (**USE FORMAT 7 FOR FULLTEXT**)

PR Newswire National Summary, Monday, September 18, 2000 from 8:00 to 10 A.M. EST

PR Newswire

Monday, September 18, 2000 10:07 EDT

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 7,457

10/3/5 (Item 1 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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17819614 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Grocery Gateway delivers new deals: Aims for fresh role with Skulogix and Direct Home buys

DAVID AKIN FINANCIAL POST , p 03 July 17, 2001

Journal Code: FFP Language: English Record Type: FULLTEXT

Word Count: 486

10/3/6 (Item 2 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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17800516 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Grocery Gateway acquires Direct Home Delivery and Skulogix Inc.

CANADA NEWSWIRE

July 16, 2001

Journal Code: WCNW Language: English Record Type: FULLTEXT

Word Count: 840

10/3/7 (Item 3 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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15115451 (USE FORMAT 7 OR 9 FOR FULLTEXT)

(CNW) TouchItaly selects Skulogix(TM) as North American e-commerce fulfillment partner

CANADA NEWSWIRE

February 12, 2001

Journal Code: WCNW Language: English Record Type: FULLTEXT

Word Count: 541

10/3/8 (Item 4 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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14915031 (USE FORMAT 7 OR 9 FOR FULLTEXT)

No Second Chances: Why my start up's R&D decisions have to be right -- or else

KERRY STIRTON

FINANCIAL POST, p 51

February 01, 2001

Journal Code: FFP Language: English Record Type: FULLTEXT

Word Count: 755

? t s10/k/2,5

>>> Retrying request [1]

10/K/2 (Item 2 from file: 613)

DIALOG(R)File 613: PR Newswire

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Touchitaly Selects Skulogix(TM) As North American E-Commerce Fulfillment Partner

Text:

Skulogix, an e-commerce platform and

fulfillment service provider, announced it has been selected by TouchItaly, a

global provider of premium Italian lifestyle products and information, for

TouchItaly's North American **fulfillment** and e-commerce infrastructure needs.

TouchItaly will initially offer North American consumers high quality,

made in Italy products — including Tod's and Acqua di Parma — along with

information and services on Italian design, food, travel and lifestyle. To

help deliver the ultimate experience for their customers, TouchItaly will

leverage $\mathbf{Skulogix}\xspace$ unique and sophisticated solutions to provide them with

high velocity fulfillment and transaction management services.

"We were looking for a partner that understood, and was able to deliver, $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right)$

our desired brand experience. ${\bf Skulogix}$ combined their knowledge of premium

brands with the speed, accuracy, and flexibility we were looking for," says

Giovanni Vacchi, Co-COO, TouchItaly, who will launch http://www.touchitaly.com

in the coming months. "We think $\mathbf{Skulogix}$ has the unique combination of

expertise and proprietary technology to bring our vision and premium $\operatorname{consumer}$

experience to life."

At the core of **Skulogix'**s capabilities is its state-of-the-art combination

of carousels, conveyors and proprietary optimization software, housed in a

125,000 square foot **fulfillment** center in Buffalo, NY. This highly automated

facility is one of the leading small order ${\bf fulfillment}$ solutions available

today. While president of McGregor Industries/American Essentials, $\mathbf{Skulogix}$

co-founder and COO Earl Lipson developed and refined a Warehouse Management

System that generates picking efficiencies twice as fast as the industry

standard. To...

...has been used to ship over 30 million

items and has received the prestigious Dayton Hudson Gold Star award. This

technology, under exclusive license to $\mathbf{Skulogix},$ is now deployed to support

online sales, quick response store replenishment, and B2B fulfillment.

 ${\tt "Skulogix}$ specializes in the delivery of premium brands and premium

experiences to customers, like those offered by TouchItaly," said Dave Masotti, President and CEO of **Skulogix**. "Our innovative solutions help solve

the logistical barriers presented by the online sales channel."

About TouchItaly

 $\label{lem:touch_touchitaly.com} TouchItaly\ \mbox{(http://www.touchitaly.com), a vertical web portal of Italian}$

style, is an Internet initiative...

...in March 2000 and includes a

diverse team of seasoned veterans with backgrounds in consulting, $\operatorname{merchant}$

banking, publishing, consumer goods, and Internet related companies.

About **Skulogix**

Skulogix, Inc., founded in July 1999, provides an **outsourced** transaction

and high-velocity ${\bf fulfillment}$ infrastructure that enables brands and retailers

to profitably manage retail supply networks and direct-to-consumer sales.

The

company's highly sophisticated e-commerce platform and proprietary ${\bf fulfillment}$

services help retailers and brands maximize sales, margins and profitability,

both online and through traditional channels. **Skulogix** has offices and assets

in New York and Chicago as well as a 125,000 square foot, state-of-the-art

fulfillment facility near Buffalo, NY. To learn more about
Skulogix, the

solution and the extraordinary management team behind it all, visit the company at http://www.skulogix.com.

SOURCE Skulogix, Inc.

CONTACT: Mike Abbass of **Skulogix**, Inc., 416-601-1777, ext. 256, mabbass@**skulogix**.com; or Phillip Pierce of Hill and Knowlton, 212-885-0418,

ppierce@hillandknowlton.com, for Skulogix, Inc.

Web site: http://www.skulogix.com http://www.touchitaly.com

Company Names:

Skulogix, Inc...

Geographic Names:

10/K/5 (Item 1 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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(USE FORMAT 7 OR 9 FOR FULLTEXT)

Grocery Gateway delivers new deals: Aims for fresh role with Skulogix and Direct Home buys

 \ldots balance sheet and putting it on track to become the delivery company for

a host of Internet-based retailers.

Grocery Gateway said it will acquire **Skulogix** Inc. of Toronto, an e-commerce and **logistics** software developer, and Direct Home Delivery, a division of Direct Right Cartage Ltd., an operator of **third-party** delivery services in most large Canadian cities. ...give his company the ability to provide home delivery services for other online retailers.

"We are not a grocery business. We are a last-mile **logistics** business. Grocery just happened to be a large category that was good to start the development of the pipeline. This acquisition just puts in place

. . .

 \ldots but also in Montreal, Vancouver and Calgary. Its main customer is Business Depot Ltd.

Terms of the deals were not disclosed, although the company said **Skulogix** investors would receive shares in privately held Grocery Gateway. **Skulogix** investors will hold a minority position in Grocery Gateway.

Skulogix and Grocery Gateway have several investors in common, including Mosaic Venture Partners LLP, CDP Sofinov and the Ontario Teachers' Pension Plan Board.

The acquisition of **Skulogix** will add \$25-million in cash and **Skulogix's** electronic transaction system. **Skulogix**, which

also owns a large warehouse facility near Buffalo, N.Y., will operate as

its own division within Grocery Gateway.

Skulogix had set itself up as a provider of electronic transaction and fulfilment services for online retailers, but found the business was drying up as a result of the slowdown in the Internet business-to-consumer (B2C) area.

Skulogix had raised about US\$39-million in venture capital financing since 2000.

"The B2C space didn't develop at the rate that people thought it would

develop at, and there was significant surplus capacity for B2C," said ${\tt Al}$

Sellery, chief executive of Grocery Gateway. "Given that, (**Skulogix**) was overcapitalized. A number of our investors are also investors in **Skulogix**, so they approached us about doing an acquisition of **Skulogix** in order for them to reallocate the capital."

"It became evident some months ago that even the big name accounts we $% \begin{center} \begin{$

fought long and hard to win were not going to be sufficiently profitable

for us," Kerry Stirton, **Skulogix** chief financial officer, wrote this month for National Post Business magazine.

20010717

? **ds**

```
Set
               Description
       Items
               ANDALE (W) COM
S1
         218
S2 110050107 PD<20030908
S3
         177
               S1 AND S2
S4
          14
               S3 AND (FULFILLMENT OR FULFILL OR FULFILLS OR FULFILLED
OR
            FULFILLING)
S5
               S3 AND (LOGISTIC OR LOGISTICS OR LOGISTICAL OR
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            Y)
S6
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               RD S4 (unique items)
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         145
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          78
S8
OR
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                S8 AND (3PL OR 3PLS OR THIRD(W)PARTY OR OUTSOURC???)
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                   (unique items)
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? s s2 and (3pl or 3pls or (((third(w)party) or outsource or outsources or outsourced or outsourcing)(3n)(logistics or fulfillment or fulfillments))) and (fulfillment or fulfillments or shipping or shipment or shipper)

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Processing
Processed 10 of 48 files ...
Processing
Processing
Processed 20 of 48 files ...
Processing
Processed 30 of 48 files ...
Processing
Completed processing all files
        110050107 S2
           14100 3PL
            7568 3PLS
        17881225 THIRD
        11952514 PARTY
         2063015 THIRD(W)PARTY
          288322 OUTSOURCE
           28044 OUTSOURCES
          410847 OUTSOURCED
         1084061 OUTSOURCING
         1355012 LOGISTICS
          447210 FULFILLMENT
            1097 FULFILLMENTS
           66430 ((((THIRD(W)PARTY OR OUTSOURCE) OR OUTSOURCES) OR
                  OUTSOURCED) OR OUTSOURCING) (3N) ((LOGISTICS OR
                  FULFILLMENT) OR FULFILLMENTS)
          447210 FULFILLMENT
            1097 FULFILLMENTS
         1970173 SHIPPING
          638892 SHIPMENT
         1230531 SHIPMENTS
           73752 SHIPPER
           16998 S2 AND (3PL OR 3PLS OR (((THIRD(W)PARTY) OR OUTSOURCE
     S11
OR
                  OUTSOURCES OR OUTSOURCED OR
OUTSOURCING) (3N) (LOGISTICS OR
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>>> Retrying request [1]
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? s s2 and ((third(w)party)(3n)(logistics or fulfillment or fulfillments))

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Processing
Processing
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Processed 10 of 48 files ...
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Processed 20 of 48 files ...
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Completed processing all files
        110050107 S2
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        11952514 PARTY
         1355012 LOGISTICS
          447210 FULFILLMENT
            1097 FULFILLMENTS
           49309 THIRD(W)PARTY(3N)((LOGISTICS OR FULFILLMENT) OR
                  FULFILLMENTS)
     S12
           20932 S2 AND ((THIRD(W)PARTY)(3N)(LOGISTICS OR FULFILLMENT
OR
                  FULFILLMENTS))
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S2 110050107
              PD<20030908
S3
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                S1 AND S2
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OR
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                S8 AND (3PL OR 3PLS OR THIRD(W)PARTY OR OUTSOURC???)
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                RD
                   (unique items)
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                S2 AND (3PL OR 3PLS OR (((THIRD(W)PARTY) OR OUTSOURCE
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             ILLMENT OR FULFILLMENTS))) AND (FULFILLMENT OR
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             SHIPPING OR SHIPMENT OR SHIPPER)
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S2 110050107 PD<20030908
S3
         177 S1 AND S2
               S3 AND (FULFILLMENT OR FULFILL OR FULFILLS OR FULFILLED
S 4
          14
OR
            FULFILLING)
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S7
         145 S2 AND SKULOGIX
S8
               S7 AND (FULFILLMENT OR FULFILL OR FULFILLS OR FULFILLED
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            FULFILLING OR LOGISTIC OR LOGISTICS OR LOGISTICAL OR
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               RD (unique items)
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               S2 AND (3PL OR 3PLS OR (((THIRD(W)PARTY) OR OUTSOURCE
OR O-
            UTSOURCES OR OUTSOURCED OR OUTSOURCING) (3N) (LOGISTICS OR
FULF-
            ILLMENT OR FULFILLMENTS))) AND (FULFILLMENT OR
FULFILLMENTS OR
             SHIPPING OR SHIPMENT OR SHIPMENTS OR SHIPPER)
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FII-
             LFILLMENTS))
? s s12 and (parameter or parameters or attribute or attributes or characteristic or
characteristics)
Processing
           20932 S12
         609358 PARAMETER
         1700603 PARAMETERS
          345116 ATTRIBUTE
          792799 ATTRIBUTES
         650386 CHARACTERISTIC
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1197 S12 AND (PARAMETER OR PARAMETERS OR ATTRIBUTE OR

ATTRIBUTES OR CHARACTERISTIC OR CHARACTERISTICS)

2212794 CHARACTERISTICS

? s s13 and ((custom or customize or customized or customizes or customization or customizing or customizable or tailor or tailors or tailored or tailoring or tailorable)(5n)(service or services or fulfillment))

Processing

>>>I/O error in file 20

? logoff

```
02dec09 19:47:15 User264751 Session D693.2
              1.209 DialUnits File610
          $1.40 1 Type(s) in Format 3
          $0.00 1 Type(s) in Format 95 (KWIC)
       $1.40 2 Types
       Estimated cost File610
$2.66
       $1.31
               1.259 DialUnits File613
          $8.40 6 Type(s) in Format
          $0.00 3 Type(s) in Format 95 (KWIC)
       $8.40 9 Types
$9.71
       Estimated cost File613
       $0.38
              0.364 DialUnits File634
       Estimated cost File634
$0.38
       $0.55
               0.529 DialUnits File810
$0.55
       Estimated cost File810
              0.798 DialUnits File813
       $0.83
$0.83 Estimated cost File813
      $13.31 10.648 DialUnits File20
          $7.30 5 Type(s) in Format 3
          $0.00 2 Type(s) in Format 95 (KWIC)
       $7.30 7 Types
$20.61
       Estimated cost File20
               1.147 DialUnits File583
       $3.99
       Estimated cost File583
$3.99
              0.830 DialUnits File474
       $3.02
       Estimated cost File474
$3.02
       $1.21 0.331 DialUnits File475
       Estimated cost File475
$1.21
       $0.34
               0.080 DialUnits File35
       Estimated cost File35
$0.34
               0.047 DialUnits File65
       $0.20
       Estimated cost File65
$0.20
               0.478 DialUnits File99
       $2.34
$2.34 Estimated cost File99
       $0.27
               0.052 DialUnits File256
$0.27
       Estimated cost File256
               1.069 DialUnits File9
       $5.97
$5.97
       Estimated cost File9
       $8.48
               1.519 DialUnits File15
$8.48 Estimated cost File15
      $19.70
               3.531 DialUnits File16
          $4.98 3 Type(s) in Format 3
          $0.84 3 Type(s) in Format 95 (KWIC)
       $5.82 6 Types
$25.52 Estimated cost File16
      $29.15
              5.224 DialUnits File148
```

```
$1.66 1 Type(s) in Format 3
           $0.28 1 Type(s) in Format 95 (KWIC)
        $1.94 2 Types
$31.09
       Estimated cost File148
       $4.02
               0.721 DialUnits File160
 $4.02
       Estimated cost File160
        $3.69 0.661 DialUnits File275
          $0.00 1 Type(s) in Format 66
           $0.75  1 Type(s) in Format 95 (KWIC)
        $0.75 2 Types
 $4.44
       Estimated cost File275
       $8.01
               1.435 DialUnits File621
 $8.01
       Estimated cost File621
        $8.64
                1.549 DialUnits File636
$8.64
       Estimated cost File636
       $3.63
               0.622 DialUnits File624
 $3.63 Estimated cost File624
       $26.72
                2.227 DialUnits File2
$26.72 Estimated cost File2
       $4.78
                0.856 DialUnits File635
 $4.78
       Estimated cost File635
               0.478 DialUnits File570
       $2.70
       Estimated cost File570
 $2.70
       $0.22
               0.211 DialUnits File387
       Estimated cost File387
 $0.22
       $0.92
               0.884 DialUnits File471
       Estimated cost File471
                0.521 DialUnits File492
       $0.54
       Estimated cost File492
 $0.54
               0.415 DialUnits File494
       $0.43
       Estimated cost File494
 $0.43
       $0.54
                0.516 DialUnits File631
 $0.54
       Estimated cost File631
       $0.36
               0.349 DialUnits File633
 $0.36
       Estimated cost File633
               0.394 DialUnits File638
       $0.41
 $0.41
       Estimated cost File638
               0.310 DialUnits File640
       $0.32
 $0.32
       Estimated cost File640
       $0.36
                0.346 DialUnits File641
       Estimated cost File641
       $0.67
                0.643 DialUnits File702
       Estimated cost File702
 $0.67
                0.282 DialUnits File703
       $0.29
 $0.29
       Estimated cost File703
       $0.50
                0.482 DialUnits File704
 $0.50
       Estimated cost File704
                0.372 DialUnits File713
       $0.39
       Estimated cost File713
 $0.39
               0.318 DialUnits File714
       $0.33
 $0.33
       Estimated cost File714
        $0.15
               0.144 DialUnits File715
 $0.15
       Estimated cost File715
       $0.12
               0.118 DialUnits File725
       Estimated cost File725
       $0.34
                0.323 DialUnits File735
 $0.34 Estimated cost File735
```

```
$0.21     0.204 DialUnits File477
            Estimated cost File477
     $0.21
                  0.626 DialUnits File710
            $0.65
            Estimated cost File710
            $0.41 0.392 DialUnits File711
     $0.41 Estimated cost File711
            $0.16
                  0.157 DialUnits File756
     $0.16 Estimated cost File756
            $0.61     0.583 DialUnits File757
     $0.61
            Estimated cost File757
            $8.40 1.506 DialUnits File47
     $8.40 Estimated cost File47
            OneSearch, 48 files, 47.759 DialUnits FileOS
    $18.13 INTERNET
   $215.57 Estimated cost this search
   $215.62 Estimated total session cost 48.006 DialUnits
Ended session: 2009/12/02 19:47:18
? logon
*** It is now 2009/12/03 08:45:13 ***
 (Dialog time 2009/12/03 08:45:13)
705TEXT1 is set ON as an alias for 15, 16, 160, 148, 621, 275, 634, 47
705TEXT2 is set ON as an alias for 9, 623, 810, 624, 813, 20, 636
705BIBLIT is set ON as an alias for 77, 35, 583, 2, 65, 233, 99
705NEWSBIB is set ON as an alias for 473, 474, 475
SOFTLIT is set ON as an alias for 256, 278
705ADLIT is set ON as an alias for 635, 570, PAPERSMJ, PAPERSEU
HILIGHT set on as '' ''
DETAIL set off
KWIC is set to 50.
610,613,634,810,813,20,583,474,475,35,65,99,256,9,15,16,148,160,275,621,636,624,2,4
76, 635, 570, PAPERSMJ, PAPERSEU, 47
            476 does not exist
>>>
>>>1 of the specified files is not available
       03dec09 08:46:15 User264751 Session D694.1
            $0.00
                    0.247 DialUnits File415
     $0.00 Estimated cost File415
     $0.53 INTERNET
     $0.53 Estimated cost this search
     $0.53 Estimated total session cost 0.247 DialUnits
SYSTEM:OS - DIALOG OneSearch
  File 610: Business Wire 1999-2009/Dec 03
         (c) 2009 Business Wire.
*File 610: contains data from 3/99 forward.
 For archive data (1986-2/99) see File 810.
 File 613:PR Newswire 1999-2009/Dec 03
         (c) 2009 PR Newswire Association Inc
*File 613: File 613 now contains data from 5/99 forward.
Archive data (1987-4/99) is available in File 813.
  File 634:San Jose Mercury Jun 1985-2009/Dec 02
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(c) 2009 San Jose Mercury News
  File 810:Business Wire 1986-1999/Feb 28
         (c) 1999 Business Wire
*File 810: contains data from 1986-1999.
 See File 610 for current data.
 File 813:PR Newswire 1987-1999/Apr 30
         (c) 1999 PR Newswire Association Inc
*File 813: contains data from 1987-1999.
For current data see File 613.
  File 20:Dialog Global Reporter 1997-2009/Dec 03
         (c) 2009 Dialog
  File 583: Gale Group Globalbase (TM) 1986-2002/Dec 13
         (c) 2002 Gale/Cengage
*File 583: This file is no longer updating as of 12-13-2002.
 File 474:New York Times Abs 1969-2009/Dec 03
         (c) 2009 The New York Times
  File 475: Wall Street Journal Abs 1973-2009/Dec 03
         (c) 2009 The New York Times
  File
       35:Dissertation Abs Online 1861-2009/Oct
         (c) 2009 ProQuest Info&Learning
  File
       65:Inside Conferences 1993-2009/Dec 02
         (c) 2009 BLDSC all rts. reserv.
       99: Wilson Appl. Sci & Tech Abs 1983-2009/Nov
 File
         (c) 2009 The HW Wilson Co.
  File 256:TecTrends 1982-2009/Nov W5
         (c) 2009 Info. Sources Inc. All rights res.
*File 256: Please see HELP NEWS 256 for the latest
information about TecTrends.
         9:Business & Industry(R) Jul/1994-2009/Dec 03
  File
         (c) 2009 Gale/Cengage
        15:ABI/Inform(R) 1971-2009/Dec 02
  File
         (c) 2009 ProQuest Info&Learning
       16:Gale Group PROMT(R) 1990-2009/Nov 05
  File
         (c) 2009 Gale/Cengage
  File 148: Gale Group Trade & Industry DB 1976-2009/Dec 03
         (c) 2009 Gale/Cengage
*File 148: CURRENT feature not working. See HELP NEWS148.
  File 160:Gale Group PROMT(R) 1972-1989
         (c) 1999 The Gale Group
  File 275: Gale Group Computer DB(TM) 1983-2009/Oct 30
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 File 621: Gale Group New Prod. Annou. (R) 1985-2009/Oct 22
         (c) 2009 Gale/Cengage
  File 636:Gale Group Newsletter DB(TM) 1987-2009/Nov 05
         (c) 2009 Gale/Cengage
  File 624:McGraw-Hill Publications 1985-2009/Dec 02
         (c) 2009 McGraw-Hill Co. Inc
         2:INSPEC 1898-2009/Nov W4
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         (c) 2009 The IET
  File 635:Business Dateline(R) 1985-2009/Dec 02
         (c) 2009 ProQuest Info&Learning
  File 570: Gale Group MARS(R) 1984-2009/Nov 05
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  File 387: The Denver Post 1994-2009/Dec 02
         (c) 2009 Denver Post
  File 471:New York Times Fulltext 1980-2009/Dec 02
         (c) 2009 The New York Times
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File 492:Arizona Repub/Phoenix Gaz 19862002/Jan 06
         (c) 2002 Phoenix Newspapers
*File 492: no longer updates.
 File 494:St LouisPost-Dispatch 1988-2009/Dec 02
         (c) 2009 St Louis Post-Dispatch
 File 631:Boston Globe 1980-2009/Dec 03
         (c) 2009 Boston Globe
 File 633:Phil.Inquirer 1983-2009/Dec 03
         (c) 2009 Philadelphia Newspapers Inc
 File 638: Newsday/New York Newsday 1987-2009/Dec 03
         (c) 2009 Newsday Inc.
 File 640:San Francisco Chronicle 1988-2009/Nov 29
         (c) 2009 Chronicle Publ. Co.
 File 641:Rocky Mountain News Jun 1989-2009/Jan 16
         (c) 2009 Scripps Howard News
*File 641: no longer updates.
The Rocky Mountain News is no longer published.
 File 702:Miami Herald 1983-2009/Dec 03
         (c) 2009 The Miami Herald Publishing Co.
 File 703:USA Today 1989-2009/Dec 02
         (c) 2009 USA Today
 File 704: (Portland) The Oregonian 1989-2009/Dec 02
         (c) 2009 The Oregonian
  File 713: Atlanta J/Const. 1989-2009/Mar 08
         (c) 2009 Atlanta Newspapers
  File 714: (Baltimore) The Sun 1990-2009/Nov 29
         (c) 2009 Baltimore Sun
  File 715:Christian Sci.Mon. 1989-2009/Nov 30
         (c) 2009 Christian Science Monitor
  File 725: (Cleveland) Plain Dealer Aug 1991-2009/Dec 02
         (c) 2009 The Plain Dealer
 File 735:St. Petersburg Times 1989- 2009/Nov 29
         (c) 2009 St. Petersburg Times
 File 477: Irish Times 1999-2009/Dec 03
         (c) 2009 Irish Times
 File 710:Times/Sun.Times(London) Jun 1988-2009/Dec 02
         (c) 2009 Times Newspapers
  File 711: Independent (London) Sep 1988-2006/Dec 12
         (c) 2006 Newspaper Publ. PLC
*File 711: no longer updates. See NewsRoom for
daily coverage from many European sources.
 File 756:Daily/Sunday Telegraph 2000-2009/Dec 03
         (c) 2009 Telegraph Group
 File 757:Mirror Publications/Independent Newspapers 2000-2009/Dec 03
         (c) 2009
       47: Gale Group Magazine DB(TM) 1959-2009/Nov 17
         (c) 2009 Gale/Cengage
      Set Items Description
          ____
? s (third(w)party)(3n)(logistics or fulfillment or fulfillments))
```

>>>Unmatched parentheses

? s (third(w)party)(3n)(logistics or fulfillment or fulfillments)

```
Processing
Processing
Processing
Processing
Processing
Processing
Processed 10 of 48 files ...
Processing
Processed 20 of 48 files ...
Completed processing all files
        17884164 THIRD
        11954505 PARTY
         1355317 LOGISTICS
          447301 FULFILLMENT
            1097 FULFILLMENTS
     S1
           49318 (THIRD(W)PARTY)(3N)(LOGISTICS OR FULFILLMENT OR
                  FULFILLMENTS)
```

? s s1 and ((select or selects or selected or selecting or selection or selections or choose or chooses or chooses or choses or choses or choses or chosen)(3n)(center or centers or facility or facilities or hub or hubs or warehouse or warehouses or location or locations))

```
Processing
Processed 10 of 48 files ...
Processing
Processina
Processed 20 of 48 files ...
Processing
Processed 30 of 48 files ...
Processing
Processed 40 of 48 files ...
Completed processing all files
           49318 S1
         2805739 SELECT
          601078 SELECTS
         5518762 SELECTED
          807146 SELECTING
         3878300 SELECTION
          437002 SELECTIONS
         3303918 CHOOSE
```

```
1111333 CHOOSING
          440359 CHOOSES
         1850086 CHOSE
            3832 CHOSES
         2922907 CHOSEN
        13956494 CENTER
         4273341 CENTERS
        6046325 FACILITY
        10256062 FACILITIES
         1053157 HUB
         320663 HUBS
         1239041 WAREHOUSE
          457480 WAREHOUSES
         4669744 LOCATION
         3985119 LOCATIONS
         252692 ((((((((((SELECT OR SELECTS) OR SELECTED) OR
SELECTING)
                 OR SELECTION) OR SELECTIONS) OR CHOOSE) OR CHOOSING)
OR
                 CHOOSES) OR CHOSE) OR CHOSES) OR
                  CHOSEN) (3N) (((((((CENTER OR CENTERS) OR FACILITY)
OR
                 FACILITIES) OR HUB) OR HUBS) OR WAREHOUSE) OR
WAREHOUSES)
                 OR LOCATION) OR LOCATIONS)
           877 S1 AND ((SELECT OR SELECTS OR SELECTED OR SELECTING
     S2
OR
                  SELECTION OR SELECTIONS OR CHOOSE OR CHOOSING OR
CHOOSES
                  OR CHOSE OR CHOSES OR CHOSEN) (3N) (CENTER OR CENTERS
OR
                  FACILITY OR FACILITIES OR HUB OR HUBS OR WAREHOUSE OR
                  WAREHOUSES OR LOCATION OR LOCATIONS))
```

>>> Retrying request [1]

? s s1 and ((determine or determines or determined or determining or determination or determinations)(3n)(center or centers or facility or facilities or hub or hubs or warehouse or warehouses or location or locations))

```
Processing
Processed 10 of 48 files ...
Processing
Processed 20 of 48 files ...
Processing
Processed 30 of 48 files ...
Completed processing all files
```

```
49318 S1
         4071078 DETERMINE
          426561 DETERMINES
         4379501 DETERMINED
         1212118 DETERMINING
        1587979 DETERMINATION
         108321 DETERMINATIONS
        13956494 CENTER
         4273341 CENTERS
         6046325 FACILITY
        10256062 FACILITIES
         1053157 HUB
         320663 HUBS
         1239041 WAREHOUSE
         457480 WAREHOUSES
         4669744 LOCATION
         3985119 LOCATIONS
           97394 (((((DETERMINE OR DETERMINES) OR DETERMINED) OR
                  DETERMINING) OR DETERMINATION) OR
                 DETERMINATIONS) (3N) ((((((CENTER OR CENTERS) OR
                  FACILITY) OR FACILITIES) OR HUB) OR HUBS) OR
WAREHOUSE)
                 OR WAREHOUSES) OR LOCATION) OR LOCATIONS)
      S3
            306 S1 AND ((DETERMINE OR DETERMINES OR DETERMINED OR
                 DETERMINING OR DETERMINATION OR
                  DETERMINATIONS) (3N) (CENTER OR CENTERS OR FACILITY OR
                 FACILITIES OR HUB OR HUBS OR WAREHOUSE OR WAREHOUSES
OR
                  LOCATION OR LOCATIONS))
? s s2 or s3
             877 S2
             306 S3
            1153 S2 OR S3
      S4
```

? s s4 and ((storage or shipping or handling or process or processing or processes or processing)(4n)(requirement or requirements or parameter or parameters or criteria or characteristic or characteristics))

```
Processing
```

```
Processed 20 of 48 files ...
Processing
Processed 30 of 48 files ...
Completed processing all files
            1153 S4
        3639445 STORAGE
        1970438 SHIPPING
        2844699 HANDLING
        15640122 PROCESS
         6812673 PROCESSING
         4408085 PROCESSES
        6812673 PROCESSING
         1726636 REQUIREMENT
         6298051 REOUIREMENTS
         609383 PARAMETER
         1700726 PARAMETERS
         2006079 CRITERIA
         650434 CHARACTERISTIC
         2213029 CHARACTERISTICS
         424204 (((((STORAGE OR SHIPPING) OR HANDLING) OR PROCESS)
OR
                 PROCESSING) OR PROCESSES) OR
                 PROCESSING) (4N) (((((REQUIREMENT OR REQUIREMENTS) OR
                 PARAMETER) OR PARAMETERS) OR CRITERIA) OR
CHARACTERISTIC)
                 OR CHARACTERISTICS)
      S5
             74 S4 AND ((STORAGE OR SHIPPING OR HANDLING OR PROCESS
OR
                  PROCESSING OR PROCESSES OR
PROCESSING) (4N) (REQUIREMENT OR
                  REQUIREMENTS OR PARAMETER OR PARAMETERS OR CRITERIA
OR
                 CHARACTERISTIC OR CHARACTERISTICS))
? rd
      S6
             51 RD
                     (unique items)
```

? s s6 and (heat or heats or heated or heating or cool or cooling or cooled or cools or climate or humidity or warm or warmed or warming or moisture)

Processing

```
51 S6
2855964 HEAT
177928 HEATS
605940 HEATED
1257568 HEATING
1772945 COOL
760180 COOLING
279606 COOLED
58738 COOLS
1933221 CLIMATE
229013 HUMIDITY
1703302 WARM
147537 WARMED
548536 WARMING
```

368366 MOISTURE

9 S6 AND (HEAT OR HEATS OR HEATED OR HEATING OR COOL OR

COOLING OR COOLED OR COOLS OR CLIMATE OR HUMIDITY OR

WARM

OR WARMED OR WARMING OR MOISTURE)

? t s7/3/all

>>> Retrying request [1] 7/3/1 (Item 1 from file: 613)

DIALOG(R)File 613: PR Newswire

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0002501042 1797B4740129D11DC8185F45FA2AD171C (**USE FORMAT 7 FOR**

FULLTEXT)

CMV Cold Storage Selects Priya(R) Warehouse Management System to Facilitate Accurate Cross Dock, Same Day Inventory Turns Arizona-based Produce 3PL's Strong Preference for a 100% Microsoft Warehouse Solution Steered Decision

PR Newswire

Monday, June 4, 2007 T13:00:00Z

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 509

7/3/2 (Item 1 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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56480538 (USE FORMAT 7 OR 9 FOR FULLTEXT)

CMV Cold Storage Selects Priya(R) Warehouse Management System to Facilitate Accurate Cross Dock, Same Day Inventory Turns

PR NEWSWIRE (US)

June 04, 2007

Journal Code: WPRU Language: English Record Type: FULLTEXT

Word Count: 498

7/3/3 (Item 2 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

(c) 2009 Dialog. All rights reserved.

28813940 (USE FORMAT 7 OR 9 FOR FULLTEXT)

O1 2003 Informatica Earnings Conference Call - Part 1

FAIR DISCLOSURE WIRE

April 02, 2003

Journal Code: WFDW Language: English Record Type: FULLTEXT

Word Count: 4459

Dialog cLink:

7/3/4 (Item 1 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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02827265 739202081

PERFORMANCE MEASUREMENT: MEASURE SELECTION BASED UPON FIRM GOALS AND INFORMATION REPORTING NEEDS

Griffis, Stanley E; Cooper, Martha; Goldsby, Thomas J; Closs, David J Journal of Business Logistics v25n2 pp: 95-118

2004

ISSN: 0735-3766 Journal Code: JBL

Word Count: 6942

Dialog eLink:

7/3/5 (Item 2 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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00964507 96-13900

Global supply chains: Factors influencing outsourcing of logistics functions

Rao, Kant; Young, Richard R

International Journal of Physical Distribution & Logistics Management v24n6 pp: 11-

19 1994

ISSN: 0960-0035 Journal Code: IPD

Word Count: 4947

7/3/6 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

02624937 Supplier Number: 43490666 (USE FORMAT 7 FOR FULLTEXT)

UTILIZING PUBLIC WAREHOUSES

Plants Sites & Parks, p 84

Dec, 1992

Language: English **Record Type:** Fulltext **Document Type:** Magazine/Journal; Trade

Word Count: 3069

7/3/7 (Item 1 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

0021947322 **Supplier Number:** 160927198 (USE FORMAT 7 OR 9 FOR FULL

TEXT)

Designing warehouse for efficiency: a guide to best practices: warehouses do not adhere to a molded one-size-fits all model. We unearth a comprenhensive study of the best warehousing practices, as revealed by distribution experts in the industry.(Warehousing)(Company overview)

Ramaswami, Rama

Tea & Coffee Trade Journal, 179, 2, 30(8)

Feb, 2007

Document Type: Company overview

ISSN: 0040-0343 **Language:** English **Record Type:** Fulltext

Word Count: 3374 Line Count: 00277

7/3/8 (Item 2 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

16582405 **Supplier Number:** 111935328 (USE FORMAT 7 OR 9 FOR FULL TEXT

2004 logistics, transportation & 3PL service directory.

Chemical Week, 165, 46, 19(4)

Dec 24, 2003 ISSN: 0009-272X **Language:** English **Record Type:** Fulltext

Word Count: 2175 Line Count: 00216

7/3/9 (Item 3 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

10429037 Supplier Number: 21040811 (USE FORMAT 7 OR 9 FOR FULL TEXT)

Turning two great ideas for improved productivity into bottom line realities. (includes company profiles and related case study)(advertising supplement)(A Tale of Two Systems: The Final Chapter)

Modern Materials Handling, v53, n9, pW3(20)

August, 1998 ISSN: 0026-8038 **Language:** English

Record Type: Fulltext; Abstract

Word Count: 12062 Line Count: 01007

? t s7/k/3,5,9

7/K/3 (Item 2 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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(USE FORMAT 7 OR 9 FOR FULLTEXT)

...to increase.

One good example of a pioneering analytics win is GIST, a Division of

British (inaudible) in the U.K. GIST manages and operates **third party logistics** and supply chain solutions for customers worldwide, handling more than \$4.5b pounds sterling worth of merchandise

and consumer goods for large retailers like (Market...system with the recently announced joint development effort with webMethods. The business

activity platform product is a direct result of the convergence of data

integration, **process** integration, and business intelligence **requirements** for many customers. Increasingly we're seeing requirements from customers wanting full interoperability throughout their

...USA.

Another illustrative win of our products was with Sanofi-Synthelabo,

a leading pharmaceuticals company who selected Informatica to build a sales and marketing data **warehouse**. They **chose** Informatica based on our market leadership in data integration, the strongest technology, and overall product architecture benefit and productivity that

they get from that.

Our...we continued to exercise tight performance management, and have

been cautious about rehiring until we see greater $% \left(1\right) =\left(1\right) +\left(1\right) +$

economic and geo political climate.

With higher gross margins and continued tight expense management we

were able to increase our operating profit and generated a GAAP operating profit of \$539...

7/K/5 (Item 2 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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Text:

... Today many internationally focused logistics service providers, including freight forwarders, customhouse brokers, ocean and air carriers,

as well as logistics management companies, characterize themselves as **third-party logistics** providers capable of offering

bundled services for the movement of international freight. The degree to

which such offerings may be employed by major importing and...

...lanes. Third, the study focused on the ocean and surface modes; air freight was not addressed.

Background

The use of single sourcing and outsourcing to **third-party logistics** firms, or contract logistics as some prefer, is a noteworthy phenomenon even domestically in the US. Lieb's[2] survey indicated that about one-third of large manufacturing companies in the US.

use third-party logistics services and over 60 per cent of these firms have utilized these services for more than five years.

The three most widely outsourced services were...

...garnered some support in the present study.

Murphy et al.'s[4] study confirmed that nearly all large multinational companies tend to make use of **third-party logistics**providers, although no mention was made of the services being utilized. Traditionally, certain documentation (e.g. customs clearance or duty drawback) and less-than-containerload...

...of services in the logistics market is confirmed also by many recent trends. Several major truckload and less-than-truckload (LTL) companies have entered the **third party logistics** arena,

specifically designing and managing integrated logistics systems through $% \left(1\right) =\left(1\right) +\left(1\right) +\left$

either formation of new subsidiaries, strategic partnering or acquisition.

Several truckload companies have formed intermodal partnerships asked to

state whether they, their trading partner, or a **third-party logistics** provider typically performed 13 different tasks ranging from carrier rate negotiation and carrier performance evaluation to more

transaction-oriented activities such as warehousing, inventory management

...demand and that the failure to do so results in a loss of good will which is an insurmountable cost. The predominant view was that handling requirements can be built into the service designs and that service providers can fulfil these expectations. Continuous monitoring and measurement of performance become important considerations

and...of the world where the transportation and telecommunication infrastructure are less well developed will obviously increase the management difficulty, driving some firms to outsource selected logistics functions to third-party service providers.

The nature of the traffic dispersion in the network is also important to

note. One way to capture this aspect is by examining...cost/service factors.

Product Complexity

This driver refers to the special circumstances required by products and

materials due to the complexity of the environment (temperature, humidity, etc.) governing their transportation, storage and handling. Hazardous materials, goods with short shelf lives or that are susceptible to damage, and other physical properties make...

 \dots continuing challenge for logistics executives. This research will have

hopefully provided some clarifications on this topic.

Table II.

Classification of International Logistics Functions

PLANNING FUNCTIONS

Location selection Supplier selection

Supplier contracting

Scheduling

EQUIPMENT FUNCTIONS

Selection

Allocation

Sequencing

Positioning Inventory control

Ordering

Repair

TERMINAL FUNCTIONS

Gate checks Location control

HANDLING FUNCTIONS

Pick-up

Consolidation

Distribution...

...several vendors. Outsourcing is the term used when the activities

previously handled within the shipper's logistics organization.

2. Lieb, R., "The Use of Third-party Logistics Services by Large American Manufacturers", Journal of Business Logistics, Vol. 13 No. 2, 1992, pp. 29-42.

3. Crum, M., Allen, B. and Ross, T...

7/K/9 (Item 3 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

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...the rest of the project team evaluated the warehouse and its needs. They

considered the flow of materials and how it could be improved, special handling requirements, information system interfaces, and functional requirements that a WMS would have to satisfy. Details from value-added order processing zones to customer specified labeling requirements...attracted his boss' attention at the financial meeting.

Meanwhile, Delacroix revisited and fine-tuned process flow and layouts. Considerable time was also spent on determining storage, handling, and staffing requirements by Paul Scott and Bill Williams from the warehouse staff.

During the initial assessment of operations, Delacroix, Scott, and

Williams had collected average and peak... Albee and the others discovered,

eliminating Synaptic was the easy part of the process. Baseline functionality for the two finalists was comparable and value-added processing requirements appeared to be well understood. Both training plans were well conceived and pricing was within ABC's budget.

Renegade's strength lay in its depth...were passed out to team members, people in the warehouse, other affected departments, and top executives, the project was publicly launched.

The CRP process triggered heated discussion between" Nirvana

and WMS Solutions people over functionality in some areas. Discussions were

especially lively when it came to specifics on how to handle special customer labeling **requirements** and value-added **processing** areas. Fortunately, WMS Solutions' Baum and Nirvana's Shane collaborated

well on keeping the team focused and dispassionate.

In the end, Nirvana accepted WMS' baseline...Solutions' detailed design document.

Even though comprehensive, the document seemed to generate considerable discussion about the operator interface for creating new customer-specific, value-added **processing requirements**. The team also addressed the nature, content, and frequency of host system uploads and downloads as well as preliminary rules for inventory slotting

and redeployment...and Australia. TRW's LES customers extend into industries including automotive, apparel, food, food service, publishing,

semiconductor manufacturing, consumer packaged goods, pharmaceuticals and

medical, electronics, third-party logistics, grocery, semi-conductor manufacturing and other retail and wholesale distribution environments.

The MARC suite of products includes: MARC-CS (Configured Solution),

MARC-ES (Engineered Solution...the ability to run a 24-hour operation. In

addition, they were looking for improved accuracy, reduced cycle times and

better inventory tracking control. MicroAge **chose** the Catalyst **Warehouse** Management System (WMS) software package to attain these goals for their 300,000 square foot Cincinnati distribution center. Soon after installing the Catalyst WMS, MicroAge...

? s third(w)party(w)(fulfillment or fulfillments)

```
Processing
Processing
Processing
Processing
Processing
Processed 10 of 48 files ...
Processed 30 of 48 files ...
Processing
Completed processing all files
17884164 THIRD
11954505 PARTY
447301 FULFILLMENT
1097 FULFILLMENTS
S8 2240 THIRD(W) PARTY(W) (FULFILLMENT OR FULFILLMENTS)
```

? s s8 and ((select or selects or selected or selecting or selection or selections or choose or choosing or chooses or choses or choses or chosen)(3n)(center or centers or facility or facilities or hub or hubs or warehouse or warehouses or location or locations))

```
Processing
Processed 10 of 48 files ...
Processing
Processing
Processed 20 of 48 files ...
Processing
Processed 30 of 48 files ...
Processing
Processed 40 of 48 files ...
Completed processing all files
            2240 S8
         2805739 SELECT
          601078 SELECTS
         5518762 SELECTED
          807146 SELECTING
         3878300 SELECTION
          437002 SELECTIONS
         3303918 CHOOSE
         1111333 CHOOSING
         440359 CHOOSES
1850086 CHOSE
            3832 CHOSES
         2922907 CHOSEN
        13956494 CENTER
         4273341 CENTERS
         6046325 FACILITY
        10256062 FACILITIES
1053157 HUB
          320663 HUBS
         1239041 WAREHOUSE
          457480 WAREHOUSES
         4669744 LOCATION
         3985119 LOCATIONS
          252692 ((((((((((SELECT OR SELECTS) OR SELECTED) OR
SELECTING)
                  OR SELECTION) OR SELECTIONS) OR CHOOSE) OR CHOOSING)
```

```
CHOOSES) OR CHOSE) OR CHOSES) OR
CHOSEN)(3N)((((((((CENTER OR CENTERS) OR FACILITY)

OR
FACILITIES) OR HUB) OR HUBS) OR WAREHOUSE) OR
WAREHOUSES)

OR LOCATION) OR LOCATIONS)

S9 25 S8 AND ((SELECT OR SELECTS OR SELECTED OR SELECTING

OR
CHOOSES

OR CHOSE OR CHOSES OR CHOOSE OR CHOOSING OR

CHOOSES

OR CHOSE OR CHOSES OR CHOSEN)(3N)(CENTER OR CENTERS

OR
FACILITY OR FACILITIES OR HUB OR HUBS OR WAREHOUSE OR
WAREHOUSES OR LOCATION OR LOCATIONS))
```

? s s8 and ((determine or determines or determined or determining or determination or determinations)(3n)(center or centers or facility or facilities or hub or hubs or warehouse or warehouses or location or locations))

```
Processing
Processing
Processing
Processing
Processing
Processing
Processing
Processing
Processing
Processed 10 of 48 files ...
Processing
Processed 20 of 48 files ...
Processing
Processed 30 of 48 files ...
Processing
Completed processing all files
            2240 S8
         4071078 DETERMINE
          426561 DETERMINES
         4379501 DETERMINED
         1212118 DETERMINING
         1587979 DETERMINATION
          108321 DETERMINATIONS
        13956494 CENTER
         4273341 CENTERS
         6046325 FACILITY
        10256062 FACILITIES
         1053157 HUB
          320663 HUBS
         1239041 WAREHOUSE
          457480 WAREHOUSES
         4669744 LOCATION
         3985119 LOCATIONS
           97394 (((((DETERMINE OR DETERMINES) OR DETERMINED) OR
                  DETERMINING) OR DETERMINATION) OR
```

```
DETERMINATIONS)(3N)((((((CENTER OR CENTERS) OR
                  FACILITY) OR FACILITIES) OR HUB) OR HUBS) OR
WAREHOUSE)
                  OR WAREHOUSES) OR LOCATION) OR LOCATIONS)
     S10
               6 S8 AND ((DETERMINE OR DETERMINES OR DETERMINED OR
                  DETERMINING OR DETERMINATION OR
                  DETERMINATIONS) (3N) (CENTER OR CENTERS OR FACILITY OR
                  FACILITIES OR HUB OR HUBS OR WAREHOUSE OR WAREHOUSES
OR
                  LOCATION OR LOCATIONS))
>>> Retrying request [1]
? ds
Set
        Items
                Description
        49318
               (THIRD (W) PARTY) (3N) (LOGISTICS OR FULFILLMENT OR
FULFILLMEN-
            TS)
S2
          877 S1 AND ((SELECT OR SELECTS OR SELECTED OR SELECTING OR
SEL-
             ECTION OR SELECTIONS OR CHOOSE OR CHOOSING OR CHOOSES OR
CHOSE
              OR CHOSES OR CHOSEN) (3N) (CENTER OR CENTERS OR FACILITY OR
FA-
             CILITIES OR HUB OR HUBS OR WAREHOUSE OR WAREHOUSES OR
LOCATION
              OR LOCATIONS))
          306 S1 AND ((DETERMINE OR DETERMINES OR DETERMINED OR
S3
DETERMIN-
             ING OR DETERMINATION OR DETERMINATIONS) (3N) (CENTER OR
CENTERS
             OR FACILITY OR FACILITIES OR HUB OR HUBS OR WAREHOUSE OR
WARE-
            HOUSES OR LOCATION OR LOCATIONS))
S4
         1153 S2 OR S3
               S4 AND ((STORAGE OR SHIPPING OR HANDLING OR PROCESS OR
S5
           74
PRO-
            CESSING OR PROCESSES OR PROCESSING) (4N) (REQUIREMENT OR
REQUIR-
            EMENTS OR PARAMETER OR PARAMETERS OR CRITERIA OR
CHARACTERIST-
            IC OR CHARACTERISTICS))
S6
           51 RD (unique items)
                S6 AND (HEAT OR HEATS OR HEATED OR HEATING OR COOL OR
S7
COOL-
             ING OR COOLED OR COOLS OR CLIMATE OR HUMIDITY OR WARM OR
WARM-
            ED OR WARMING OR MOISTURE)
S8
                THIRD(W) PARTY(W) (FULFILLMENT OR FULFILLMENTS)
         2240
                S8 AND ((SELECT OR SELECTS OR SELECTED OR SELECTING OR
S9
SEL-
             ECTION OR SELECTIONS OR CHOOSE OR CHOOSING OR CHOOSES OR
CHOSE
              OR CHOSES OR CHOSEN) (3N) (CENTER OR CENTERS OR FACILITY OR
FA-
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CILITIES OR HUB OR HUBS OR WAREHOUSE OR WAREHOUSES OR

LOCATION

OR LOCATIONS))

S10 6 S8 AND ((DETERMINE OR DETERMINES OR DETERMINED OR

DETERMIN-

ING OR DETERMINATION OR DETERMINATIONS) (3N) (CENTER OR

CENTERS

OR FACILITY OR FACILITIES OR HUB OR HUBS OR WAREHOUSE OR

WARE-

HOUSES OR LOCATION OR LOCATIONS))

? s s9 or s10

25 S9 6 S10

S11 29 S9 OR S10

? **rd**

S12 16 RD (unique items)

? t s12/3/all

12/3/1 (Item 1 from file: 610)

DIALOG(R)File 610: Business Wire

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0002177581 I86DFE4A05A7F11DE95E9FBCAEA7618AD (**USE FORMAT 7 FOR FULLTEXT**)

Pointsmith L.P. Selects Cadre Technologies' Cadence Warehouse Management Software

Business Wire

Tuesday, June 16, 2009 T14:06:00Z

Journal Code: BW Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 365

12/3/2 (Item 2 from file: 610)

DIALOG(R)File 610: Business Wire

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0002056090 IA447C820C04F11DDA9AEC8E9944C2A92 (**USE FORMAT 7 FOR FULLTEXT**)

Leading 3PL Provider, Materialogic, Selects RedPrairie Warehouse Management (WMS) to Direct 340,000 Square Foot Warehouse Operation

Business Wire

Tuesday, December 2, 2008 T13:30:00Z

Journal Code: BW Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 616

12/3/3 (Item 1 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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52574167 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Q3 2006 Digital River, Inc. Earnings Conference Call - Part 1

FAIR DISCLOSURE WIRE

October 02, 2006

Journal Code: WFDW Language: English Record Type: FULLTEXT

Word Count: 4470

12/3/4 (Item 2 from file: 20)

DIALOG(R)File 20: Dialog Global Reporter

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52574165 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Event Brief of Q3 2006 Digital River, Inc. Earnings Conference Call - Part 1

FAIR DISCLOSURE WIRE

October 02, 2006

Journal Code: WFDW Language: English Record Type: FULLTEXT

Word Count: 4292

Dialog eLink:

12/3/5 (Item 1 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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04906021 1606485681

RedPrairie Warehouse Management (WMS) selected to direct 340,000 square foot, multi-part warehouse operation for Materialogic

Anonymous

Traffic World pp: n/a

Dec 2, 2008

ISSN: 0041-073X Journal Code: TRW

Word Count: 477

Dialog eLink:

12/3/6 (Item 2 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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02386802 128428331

The rise of the 3PW

Dragan, Chris

Transportation & Distribution v43n6 pp: 61-64

Jun 2002

ISSN: 0895-8548 Journal Code: HLS

Word Count: 631

Dialog eLink:

12/3/7 (Item 3 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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02331702 110501892

One warehouse or two?

Barry, Curt

Catalog Age v19n3 pp: 47-49

Mar 1, 2002

ISSN: 0740-3119 Journal Code: CTA

Word Count: 1973

Dialog eLink:

12/3/8 (Item 4 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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02169948 73202284 **Don't forget bricks and mortar**

Aichlmayr, Mary

Transportation & Distribution v42n5 pp: 73-76

May 2001

ISSN: 0895-8548 Journal Code: HLS

Word Count: 1683

Dialog eLink:

12/3/9 (Item 5 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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01417917 00-68904

Electronic retailing is more than a Web site

Ward, Jason; Warshawsky, Steven Chain Store Age v73n5 pp: 64-68

May 1997

ISSN: 1087-0601 Journal Code: CSA

Word Count: 2332

Dialog eLink:

12/3/10 (Item 6 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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00571050 91-45401 **The New Frontier (Part 5)**

Smith, Janet A.

Direct Marketing v54n5 pp: 36-38

Sep 1991

ISSN: 0012-3188 Journal Code: DIM

Word Count: 2926

12/3/11 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

09996447 Supplier Number: 87855946 (USE FORMAT 7 FOR FULLTEXT)

The rise of the 3PW: firms are more likely to outsource warehousing today more than ever. (logistics).(Brief Article)

Dragan, Chris

Transportation & Distribution, v 43, n 6, p 61(3)

June, 2002

Language: English Record Type: Fulltext

Article Type: Brief Article

Document Type: Magazine/Journal; Trade

Word Count: 668

12/3/12 (Item 2 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

08782283 Supplier Number: 76167464 (USE FORMAT 7 FOR FULLTEXT)

The power behind the pony. (Value Vision International Inc.'s online work for Ralph Lauren Media)

Maloney, David

Modern Materials Handling, v 56, n 7, p 30

June, 2001

Language: English **Record Type:** Fulltext **Document Type:** Magazine/Journal; Trade

Word Count: 2184

12/3/13 (Item 1 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

0021631079 **Supplier Number:** 156581967 (USE FORMAT 7 OR 9 FOR FULL

TEXT)

Honoring excellence: improving businesses improve Indiana. Winners of the BKD Indiana Excellence Awards for 2006.(TASUS Corp.)

Indiana Business Magazine, 50, 12, 12(12)

Dec. 2006

ISSN: 1060-4154 **Language:** English **Record Type:** Fulltext

Word Count: 3678 Line Count: 00306

12/3/14 (Item 2 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

09834316 Supplier Number: 19379177 (USE FORMAT 7 OR 9 FOR FULL TEXT) Electronic retailing is more than a Web site; product fulfillment requires a logistics infrastructure that meets or exceeds customer expectations.

Ward, Jason

Chain Store Age Executive with Shopping Center Age, v73, n5, p64(4)

May, 1997

ISSN: 0193-1199 Language: English

Record Type: Fulltext; Abstract

Word Count: 2503 Line Count: 00230

12/3/15 (Item 3 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB

(c) 2009 Gale/Cengage. All rights reserved.

05578908 Supplier Number: 11398974 (USE FORMAT 7 OR 9 FOR FULL TEXT) The new frontier. (use of new technologies in marketing) (includes related articles) (part 5)

Smith, Janet A.

Direct Marketing, v54, n5, p36(3)

Sept, 1991

ISSN: 0012-3188

Language: ENGLISH

Record Type: FULLTEXT; ABSTRACT **Word Count:** 3279 **Line Count:** 00274

12/3/16 (Item 1 from file: 635)

DIALOG(R)File 635: Business Dateline(R)

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2795555 1178444861 **Honoring Excellence**

Anonymous

Indiana Business Magazine v50n12 p 12

Dec 1, 2006

Word Count: 2,779

Dateline: Indianapolis Indiana

? t s12/k/6,8,9,11,14

12/K/6 (Item 2 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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Text:

logistics

Firms are more likely to outsource warehousing today more than ever.

In recent times, increasing numbers of third-party logistics providers (3PLs) and **third-party fulfillment** companies (3PFs)

have affected logistics. Could the third-party warehousing (3PW) firms be

on the way?

In the 1970s, most firms did their own warehousing...

... Several companies that handle their own warehousing do it inefficiently,

and they are learning that moving product can be more important than selling.

Some retailers **choose** to **warehouse** core goods and outsource non-core goods. For example, a supermarket may warehouse its own food products but outsource warehousing of store equipment, such as...

12/K/8 (Item 4 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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Text:

SITE SELECTION STARTS WITH CHOOSING LOCATION, BUT IT DOESN'T END THERE.

Access to highways. Employee base. Standard of living. Taxes. Incentives.

These are major factors involved in site location decisions...

... AMB-owned parcel closer to Hartsfield's freight-- handling hub.

United Stationers Supply Co. is a wholesaler of office supplies and business products. Its offshoot **third-party**

fulfillment company-The Order People-leases distribution facilities from Dermody Properties. Bill Stark, vice president of engineering at United Stationers, says leasing gives his company more...

12/K/9 (Item 5 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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Text:

- ...include creating and/or utilizing:
- * Fulfillment operations in stores
- * Fulfillment operations in existing distribution centers
- * New dedicated fulfillment centers owned and operated by the retailer

* Third-party fulfillment companies

* Vendor-direct shipment As is always the case, each approach has advantages and disadvantages. Each makes tradeoffs between inventory costs and transportation costs.

IN...

...of shipments and historical tracking of consumer purchases, while requiring new credit card payment systems and new accounting requirements for freight.

Geographic locations of distribution **centers** are usually **chosen** for efficient handling of existing stores. However, the consumerdirect market is fluid with everchanging destinations.

The logistics network must optimize \dots few years for some merchandise and

customer segments, but retailers have not yet generated the volume required

to justify dedicated fulfillment centers for electronic retailing.

THIRD-PARTY FULFILLMENT COMPANIES

The use of **third-party fulfillment** companies is one of the more popular fulfillment strategies for retailers without catalog operations. It basically allows leasing of skills and facilities instead owning them...

...electronic retailers and catalog operations. Relco Corp.'s Contract Distribution Services also operates 14 of its own fulfillment centers for a wide range of retailers.

Third-party fulfillment companies provide a much more robust capability than in-store fulfillment, minimize operational impact,

and make much of fulfillment a variable cost which can be...

...of its on-line products as a way to quickly increase its offerings without increasing its investment in inventory. (Photograph Omitted)

Captioned as: Using a third-party fulfillment company, such as Peapod, reduces warehouse costs.

Some catalog and on-line retailers such as Insight Direct and Shoppers Advantage ship a portion of their...

...vendor does not keep and use the consumers' names and addresses.

One variation on the vendordirect strategy is where the vendor actually contracts with a ${\bf third}{\bf -party}$ ${\bf fulfillment}$ company to

provide these services. While this is often transparent to the retailer, it

allows the vendor to be responsive to the new demands of...

- ...to provide this service in a reliable manner.
- 3. As volumes build, the highly manual store and warehouse pick/pack operations are transferred to a **third-party fulfillment** company. This lowers variable costs and reduces complexity without requiring a large investment.
- 4. As the business matures, new retailer-owned fulfillment centers are built...

12/K/11 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

Supplier Number: (USE FORMAT 7 FOR FULLTEXT)

Text:

In recent times, increasing numbers of third-party logistics providers (3PLs) and: third-party fulfillment companies (3PFs) have affected logistics. Could the third-party warehousing (3PW) firms be on the way?
...Several companies that handle their own warehousing do it inefficiently, and they are learning that moving product can be more important than selling.

Some retailers choose to warehouse core goods and outsource non-core goods. For example, a supermarket may warehouse its

food products but outsource warehousing of store equipment, such as...

12/K/14 (Item 2 from file: 148) DIALOG(R)File 148: Gale Group Trade & Industry DB (c) 2009 Gale/Cengage. All rights reserved.

Abstract: ...found that the logistics of product fulfillment pose one of the most troublesome challenges in this new channel. Retailer solutions have included using existing stores, **third-party fulfillment** companies, and direct shipments from vendors. Companies with existing catalog operations are in a good position to ship directly from

their warehouses.

Abstract:

...include creating and/or utilizing:

- * Fulfillment operations in stores
- * Fulfillment operations in existing distribution centers
- * New dedicated fulfillment centers owned and operated by the retailer
 - * Third-party fulfillment companies
 - * Vendor-direct shipment

As is always the case, each approach has advantages and disadvantages. Each makes tradeoffs between inventory costs and transportation costs.

IN...

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operations are transferred to a third-party

fulfillment company. This lowers variable costs and reduces complexity without requiring a large investment.

4. As the business matures, new retailer-owned fulfillment centers

are built...

...Low Medium

Difficulty of Start-up Low Medium Ability to Enforce High High

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Ongoing Cost High Medium Information Medium High

Systems Costs

New

Dedicated Third-Party
Fulfillment Fulfillment
Centers Companies

Start-up Cost High Low
Difficulty of Start-up High Low
Ability to Enforce High Medium

Standards

Ongoing Cost Low Medium

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14/K/6 (Item 2 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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Text:

logistics

Firms are more likely to outsource warehousing today more than ever.

In recent times, increasing numbers of third-party logistics providers (3PLs) and **third-party fulfillment** companies (3PFs) have affected logistics. Could the third-party warehousing (3PW) firms be on the way?

In the 1970s, most firms did their own warehousing...

...Outsourced warehousing gives flexibility to move a warehouse without internal human resource or real estate issues," says Robert Silverman of

Gross & Associates, consultants in material **handling** logistics. "It's easier to close or relocate an outsourced warehouse."

Another reason for increased warehouse outsourcing is better services and more choices. "There's...

 \ldots Several companies that handle their own warehousing do it inefficiently,

and they are learning that moving product can be more important than selling.

Some retailers **choose** to **warehouse** core goods and outsource non-core goods. For example, a supermarket may warehouse its own food products but outsource warehousing of **store** equipment, such as point-of-sale machines.

"Today, warehousing logistics is a central piece of a business and its supply chain. It's a center...

...worth exploring. T&D

Chris Dragan is deployment center supervisor for PayPoint Electronic Payment Systems, a third-party provider of trouble-- shooting, replacement,

warehousing, and **shipping** services for retail point-of-sale equipment, in Baldwin Park, CA. Reach Dragan at dragace@bp.com.

14/K/8 (Item 4 from file: 15) DIALOG(R)File 15: ABI/Inform(R)

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Text:

SITE SELECTION STARTS WITH CHOOSING LOCATION, BUT IT DOESN'T END THERE.

Access to highways. Employee base. Standard of living. Taxes. Incentives.

These are major factors involved in site location decisions...

...development alliance partners, built Emery a custom 80,000-sq ft, high-throughput distribution facility on an AMB-owned parcel closer to Hartsfield's freight-- handling hub.

United Stationers Supply Co. is a wholesaler of office supplies and business products. Its offshoot **third-party**

fulfillment company-The Order People-leases distribution facilities from Dermody Properties. Bill Stark, vice president of engineering at United Stationers, says leasing gives his company more...is to lease a building in addition to the one already owned.

Month-to-month leases are particularly useful if seasonality requires expansion only at **specific** times. That way, companies only lease what they need.

CORE COMPETENCIES

In addition to providing flexibility, leasing also allows businesses to focus on aspects other...

14/K/9 (Item 5 from file: 15) DIALOG(R)File 15: ABI/Inform(R)

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Torre

...complete business model-marketing, merchandising, product selection,

pricing, vendor relations, technical management and fulfillment-must be reevaluated. Each of these areas most likely needs new **processes**, skills and approaches.

Product fulfillment is a particularly troublesome area. The design of a logistics infrastructure to meet or exceed customer expectations is critical to...

...or CDNow have the luxury of defining their logistical infrastructure specifically for the particular product being offered through electronic

retailing, most existing distribution systems for **store**-based retailers are designed to ship a wide variety of products in bulk quantities to tens, hundreds, or, for the largest retailers, thousands of

stores.

Retailers are finding that adapting their existing infrastructure to $\sinh p$

small quantities to millions of consumers can be time-consuming, complex and expensive.

Store-based retailers are currently testing several fulfillment strategies, often in combinations. These include creating and/or utilizing:

- * Fulfillment operations in stores
- * Fulfillment operations in existing distribution centers
- * New dedicated fulfillment centers owned and operated by the retailer
- * Third-party fulfillment companies
- * Vendor-direct shipment As is always the case, each approach has advantages and disadvantages. Each makes tradeoffs between inventory costs

and transportation costs.

IN-STORE

Several retailers are using or have used their existing **stores** as an initial fulfillment center. Examples of this approach include home delivery

grocery services such as Peapod, Shopping Alternatives and Shoppers ${\tt Express}$

which have established alliances with grocers like Jewel, Safeway, Kroger

and even a few Wal-Mart Supercenters for delivery from their **stores**.

A few grocery **store** chains, a major consumer electronics retailer and at least one general merchandiser have begun with this approach. Supermarket chain Harris Teeter has gone on its own in offering home delivery.

Grocery is not the only segment shipping from stores. Express

uses its **stores** for **shipping** clothes which are out of stock in its fulfillment center. A national computer retailer shipped from its

largest store until it acquired a catalog company last year.

In each of these cases, depending upon the **store** layout, product is pulled either from backroom inventory or from **store** shelves, depending upon the **store** format. A rudimentary packing station is set up in the back room and packages are picked up by the parcel carrier each day.

This is an acceptable approach for retailers who are just getting started,

or those that have excess space in one or more **stores**. It minimizes the up-front investment and is quick to set up.

However, for most retailers this cannot be seen as an adequate long-term...

...entry with a stand-alone PC to perform labeling and weighing, to a complex integrated packing station that ensures shipment and billing accuracy.

EXISTING WAREHOUSES

Store-based retailers with catalog operations are well suited to electronic retailing. For example, J.C. Penney is able to fulfill out of

its six distribution...

 \ldots centers are not set up for consumer-direct electronicretailing fulfillment.

Not only is the warehouse product flow designed to ship in very large quantities to **stores**, but the information systems are not designed to track orders at the consumer level (no name and ship-to fields in the

code). Too, the...

...flows.

This option also usually lacks validation of shipments and historical tracking of consumer purchases, while requiring new credit card payment systems and new accounting **requirements** for freight.

Geographic locations of distribution **centers** are usually **chosen** for efficient **handling** of existing **stores**.

However, the consumerdirect market is fluid with everchanging destinations.

The logistics network must optimize ...due to several reasons:

* Sales volumes are currently too low and unpredictable * High up-front investment * Decreased flexibility

With several retail chains closing poorer-performing **stores**, some companies, including a Midwestern grocery chain with 300-plus **stores**, and one of the largest national general merchandise companies, have

evaluated using these former retail facilities as fulfillment centers.

This greatly reduces the investment required. Converted **store** fulfillment centers are particularly well-suited to the grocery industry,

where the facilities' prime locations facilitate local delivery or customer pick-up.

(Photograph Omitted)

Captioned...

...delivery time can be measured in hours-not days.

The trade-offs include higher inventory carrying costs than more centralized options (but lower than current **store** operations), significant additional investments to increase capacity, and it may be difficult to meet the wide variability in demand inherent in some retail segments.

It...

...few years for some merchandise and customer segments, but retailers have

not yet generated the volume required to justify dedicated fulfillment centers for electronic retailing.

THIRD-PARTY FULFILLMENT COMPANIES

The use of **third-party fulfillment** companies is one of the more popular fulfillment strategies for retailers without catalog operations. It basically allows leasing of skills and facilities instead owning them...

...electronic retailers and catalog operations. Relco Corp.'s Contract Distribution Services also operates 14 of its own fulfillment centers for a

wide range of retailers.

Third-party fulfillment companies provide a much more robust capability than in-store fulfillment, minimize operational impact, and make much of fulfillment a variable cost which can be offset by

elimination of warehouse and ${\it store}$ costs associated with the sale of the product.

This strategy allows retailers to leverage their buying power for current

products and extend their product selection into lines not currently offered in their **stores**.

It is also flexible in accommodating wider swings in demand over short periods. One retailer using this approach treats the fulfillment center as

another **store**. It ships products from its distribution centers to the contracted fulfillment center in mixed full truckloads just as it does

its **stores**-allowing it to leverage its buying power.

For products not carried in its **stores**, the vendors ship directly to the fulfillment center as it would ship to the retailer's DCs.

Since closing its general merchandise catalog, Sears, Roebuck...

 \ldots to provide specialty catalogs to its customer base. This allows it to

easily offer a broader range of products than what it buys for its stores.

Another advantage to this method is the limited changes necessary to existing information systems.

Some fulfillment companies handle all purchasing, order fulfillment and payment, and...

...creation with their existing systems. In this instance the order fulfillment house sends a monthly royalty check to the retailer, thus eliminating any system integration **requirements**.

The primary drawback is that there are very few national fulfillment companies which can accommodate a wide range of products, and it is a significant...

...of its on-line products as a way to quickly increase its offerings without increasing its investment in inventory.

(Photograph Omitted)

Captioned as: Using a third-party fulfillment company, such as Peapod, reduces warehouse costs.

Some catalog and on-line retailers such as Insight Direct and Shoppers Advantage ship a portion of their...

...from the vendor.

Vendor-direct makes sense for products such as cameras and consumer electronics in which the consumers' perceived value is greater than the **shipping** cost. Some major manufacturers have squeezed unnecessary costs out of the supply chain by pooling inventory at their own distribution centers while substituting product availability information

for physical product **stored** at retail locations.

Since many of these products, such as large appliances or fitness equipment, require delivery, assembly and/or installation, the consumer never knows the physical product was never on hand at the purchasing **store'**s location.

The vendor-direct model greatly reduces the supply-chain costs associated

with warehouses, fulfillment centers and **stores**. But it increases handling costs for the vendor, so many vendors are not eager to

provide this service.

However, select blue-chip manufacturers see this capability as a competitive...

...vendor does not keep and use the consumers' names and addresses.

One variation on the vendordirect strategy is where the vendor actually contracts with a third-party fulfilment company to provide these services. While this is often transparent to the retailer, it

allows the vendor to be responsive to the new demands of...

...startup costs, difficulty of start-up, the ability to enforce standards, and ongoing operating costs.

Electronic retailing has different impacts on each retailer's logistical

processes because of factors such as their existing logistical
infrastructure (dispersion of warehouses, existing product flow, etc.),
demands inherent to the products carried (refrigerators vs. produce...

- ...businesses go from piloting the concept to a mature business can be generalized as follows:
- 1. Initial pilot products are picked and packed either in **stores** or in existing warehouses. This minimizes initial start-up costs. Higher variable costs and complexity are tolerated while the business is just getting started.

2...

 \ldots for suitable products and where vendors are willing and able to provide

this service in a reliable manner.

3. As volumes build, the highly manual **store** and warehouse pick/pack operations are transferred to a **third-party**

fulfillment company. This lowers variable costs and reduces complexity without requiring a large investment.

4. As the business matures, new retailer-owned fulfillment centers are built, closed **stores** are converted into fulfillment centers, or DCs are retrofitted to provide fulfillment services. While all three of these

actions require significant investments, the reduction in...

 \ldots additional service, selection, convenience and price savings that it can

provide. Retailers must design a consumer-focused logistical system,
which

provides additional value vs. the **store**, for electronic retailing to become truly compelling.

(Table Omitted)

Captioned as: THE FULFILLMENT MATRIX

Author Affiliation:

Jason Ward is senior manager and Steven Warshawsky is...

Descriptors:

...Retail stores;

Classification Codes:

14/K/11 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

Supplier Number: (USE FORMAT 7 FOR FULLTEXT)

Text:

In recent times, increasing numbers of third-party logistics providers (3PLs) and: third-party fulfillment companies (3PFs) have affected logistics. Could the third-party warehousing (3PW) firms be on the way?

...Outsourced warehousing gives flexibility to move a warehouse without internal human resource or real estate issues," says Robert Silverman of

Gross & Associates, consultants in material **handling** logistics. "It's easier to close or relocate an outsourced warehouse."

Another reason for increased warehouse outsourcing is better services and more choices. "There's...

 \ldots Several companies that handle their own warehousing do it inefficiently,

and they are learning that moving product can be more important than selling.

Some retailers **choose** to **warehouse** core goods and outsource non-core goods. For example, a supermarket may warehouse its

food products but outsource warehousing of **store** equipment, such as point-of-sale machines.

"Today, warehousing logistics is a central piece of a business and $\ensuremath{\text{\textbf{u}}}$

its supply chain. It's a center...

...an option worth exploring.

Chris Dragan is deployment center supervisor for PayPoint Electronic

Payment Systems, a third-party provider of trouble-shooting, replacement,

warehousing, and shipping services for retail point-of-sale

```
equipment, in Baldwin Park, CA. Reach Dragan at dragace@bp.com.
```

```
Descriptors:
*Storage and moving industry...

Event Names:

SIC Codes:
4220 (Public Warehousing and Storage)

NAICS Codes:
493 (Warehousing and Storage)

14/K/14 (Item 2 from file: 148)

DIALOG(R)File 148: Gale Group Trade & Industry DB (c) 2009 Gale/Cengage. All rights reserved.
```

Abstract: ...have found that the logistics of product fulfillment pose one of the most troublesome challenges in this new channel. Retailer solutions have included using existing **stores**, **third-party fulfillment** companies, and direct shipments from vendors. Companies with existing catalog operations are in a good position to ship directly from their warehouses.

Abstract:

```
...complete business model--marketing, merchandising, product
selection,
pricing, vendor relations, technical management and fulfillment--must
reevaluated. Each of these areas most likely needs new processes,
skills and approaches.
     Product fulfillment is a particularly troublesome area. The
design of
a logistics infrastructure to meet or exceed customer expectations is
critical to...
...or CDNow have the luxury of defining their logistical infrastructure
specifically for the particular product being offered through
electronic
retailing, most existing distribution systems for store-based
retailers are designed to ship a wide variety of products in bulk
quantities to tens, hundreds, or, for the largest retailers, thousands
of
stores.
     Retailers are finding that adapting their existing infrastructure
```

complex and expensive.
 Store-based retailers are currently testing several
fulfillment strategies, often in combinations. These include creating

ship small quantities to millions of consumers can be time-consuming,

and/or utilizing:

- * Fulfillment operations in stores
- * Fulfillment operations in existing distribution centers
- $\ ^{\star}$ New dedicated fulfillment centers owned and operated by the retailer
 - * Third-party fulfillment companies
 - * Vendor-direct shipment

As is always the case, each approach has advantages and disadvantages. Each makes tradeoffs between inventory costs and transportation costs.

IN-STORE

Several retailers are using or have used their existing **stores** as an initial fulfillment center. Examples of this approach include home

delivery grocery services such as Peapod, Shopping Alternatives and Shoppers Express which have established alliances with grocers like Jewel,

Safeway, Kroger and even a few Wal-Mart Supercenters for delivery from their ${\bf stores.}$

A few grocery **store** chains, a major consumer electronics retailer and at least one general merchandiser have begun with this approach. Supermarket chain Harris Teeter has gone on its own in offering

home delivery.

Grocery is not the only segment **shipping** from **stores**. Express uses its **stores** for **shipping** clothes which are out of stock in its fulfillment center. A national computer retailer shipped from

its largest store until it acquired a catalog company last year.

In each of these cases, depending upon the **store** layout, product is pulled either from backroom inventory or from **store** shelves, depending upon the **store** format. A rudimentary packing station is set up in the back room and packages are picked up by the parcel

carrier each day.

This is an acceptable approach for retailers who are just getting started, or those that have excess space in one or more **stores**. It minimizes the up-front investment and is quick to set up.

However, for most retailers this cannot be seen as an adequate long-term...

...entry with a stand-alone PC to perform labeling and weighing, to a complex integrated parking station that ensures shipment and billing accuracy.

EXISTING WAREHOUSES

Store-based retailers with catalog operations are well suited to electronic retailing. For example, J.C. Penney is able to fulfill out of

its six distribution...

...centers are not set up for consumer-direct electronicretailing fulfillment.

Not only is the warehouse product flow designed to ship in very large $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left($

quantities to **stores**, but the information systems are not designed to track orders at the consumer level (no name and ship-to fields in the

code). Too, the...

...flows.

This option also usually lacks validation of shipments and historical

tracking of consumer purchases, while requiring new credit card payment systems and new accounting **requirements** for freight.

Geographic locations of distribution ${\tt centers}$ are usually ${\tt chosen}$ for efficient ${\tt handling}$ of existing ${\tt stores}$.

However, the consumerdirect market is fluid with everchanging destinations.

The logistics network must optimize the transportation network directly to the distribution network to reduce the...due to several reasons:

- * Sales volumes are currently too low and unpredictable
- * High up-front investment
- * Decreased flexibility

With several retail chains closing poorer-performing **stores**, some companies, including a Midwestern grocery chain with 300-plus **stores**, and one of the largest national general merchandise companies, have evaluated using these former retail facilities as fulfillment centers.

This greatly reduces the investment required. Converted **store** fulfillment centers are particularly well-suited to the grocery industry,

where the facilities' prime locations facilitate local delivery or customer pick-up.

It is likely...

...delivery time can be measured in hours--not days.

The trade-offs include higher inventory carrying costs than more centralized options (but lower than current **store** operations), significant additional investments to increase capacity, and it may be difficult to meet the wide variability in demand inherent in some retail segments.

It...

 \ldots few years for some merchandise and customer segments, but retailers have

not yet generated the volume required to justify dedicated fulfillment centers for electronic retailing.

THIRD-PARTY FULFILLMENT COMPANIES

The use of **third-party fulfillment** companies is one of the more popular fulfillment strategies for retailers without catalog operations. It basically allows leasing of skills and facilities

instead owning them...

...electronic retailers and catalog operations. Relco Corp.'s Contract Distribution Services also operates 14 of its own fulfillment centers for a

wide range of retailers.

Third-party fulfillment companies provide a much more robust capability than in-store fulfillment, minimize operational impact, and make much of fulfillment a variable cost which can

be offset by elimination of warehouse and store costs associated

with the sale of the product.

This strategy allows retailers to leverage their buying power for current products and extend their product selection into lines not currently offered in their **stores**.

It is also flexible in accommodating wider swings in demand over short periods. One retailer using this approach treats the fulfillment center as another **store**. It ships products from its distribution centers to the contracted fulfillment center in mixed full truckloads just

as it does its stores -- allowing it to leverage its buying power.

For products not carried in its **stores**, the vendors ship directly to the fulfillment center as it would ship to the retailer's DCs.

Since closing its general merchandise catalog, Sears, Roebuck...

 \ldots to provide specialty catalogs to its customer base. This allows it to

easily offer a broader range of products than what it buys for its **stores**.

Another advantage to this method is the limited changes necessary to

existing information systems.

Some fulfillment companies handle all purchasing, order fulfillment and payment, and...

...creation with their existing systems. In this instance the order fulfillment house sends a monthly royalty check to the retailer, thus eliminating any system integration **requirements**.

The primary drawback is that there are very few national fulfillment

companies which can accommodate a wide range of products, and it is a significant...

...from the vendor.

Vendor-direct makes sense for products such as cameras and consumer

electronics in which the consumers' perceived value is greater than the **shipping** cost. Some major manufacturers have squeezed unnecessary costs out of the supply chain by pooling inventory at their own distribution centers while substituting product availability information

for physical product stored at retail locations.

Since many of these products, such as large appliances or fitness equipment, require delivery, assembly and/or installation, the consumer never knows the physical product was never on hand at the purchasing store's location.

The vendor-direct model greatly reduces the supply-chain costs associated with warehouses, fulfillment centers and **stores**. But it increases **handling** costs for the vendor, so many vendors are not eager to provide this service.

However, select blue-chip manufacturers see this capability as a competitive...

...vendor does not keep and use the consumers' names and addresses.

One variation on the vendordirect strategy is where the vendor actually contracts with a **third-party fulfillment**

company to provide these services. While this is often transparent to the

retailer, it allows the vendor to be responsive to the new demands of...

startup costs, difficulty of start-up, the ability to enforce standards,

and ongoing operating costs.

Electronic retailing has different impacts on each retailer's logistical **processes** because of factors such as their existing logistical infrastructure (dispersion of warehouses, existing product flow,

etc.), demands inherent to the products carried (refrigerators vs. produce

• • •

- ...businesses go from piloting the concept to a mature business can be generalized as follows:
- 1. Initial pilot products are picked and packed either in **stores** or in existing warehouses. This minimizes initial start-up costs. Higher variable costs and complexity are tolerated while the business is just getting started.

2...

- \dots for suitable products and where vendors are willing and able to provide
- this service in a reliable manner.
- 3. As volumes build, the highly manual **store** and warehouse pick/pack operations are transferred to a **third-party fulfillment** company. This lowers variable costs and reduces complexity without requiring a large investment.
- 4. As the business matures, new retailer-owned fulfillment centers $\ensuremath{\text{centers}}$

are built, closed **stores** are converted into fulfillment centers, or DCs are retrofitted to provide fulfillment services. While all three of these actions require significant investments, the reduction in...

 \ldots additional service, selection, convenience and price savings that it can

provide. Retailers must design a consumer-focused logistical system, which

provides additional value vs. the ${\bf store}$, for electronic retailing to become truly compelling.

THE FULFILLMENT MATRIX

		Existing
	In- Store	Warehauses
Start-up Cost	Low	Medium
Difficulty of Start-up	Low	Medium
Ability to Enforce	High	High
Standards		
Ongoing Cost	High	Medium
Information	Medium	High
Systems Costs		
	New	
	Dedicated	Third-Party
	Fulfillment	Fulfillment
	Centers	Companies
Start-up Cost	High	Low

Difficulty of Start-up High Low
Ability to Enforce High Medium
Standards
Ongoing Cost Low Medium

Information...

? t s14/9/9

>>> Retrying request [1]

Dialog cLink:

14/9/9 (Item 5 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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01417917 00-68904

Electronic retailing is more than a Web site

Ward, Jason; Warshawsky, Steven Chain Store Age v73n5 pp: 64-68

May 1997

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Abstract:

A small but rapidly growing number of national retail chains such as Wal-Mart, J.C. Penney, and OfficeMax are venturing into the untested market of electronic retailing. Retailers are finding that it is not enough to just put up a transactional Web site. Consumers demand convenience and lower cost as much as a multimedia shopping experience. Product fulfillment is particularly troublesome area. The design of a logistics infrastructure to meet or exceed customer expectations is a critical success factor.

Text:

Headnote:

Product fulfillment requires a logistics infrastructure that meets or exceeds customer expectations.

A small but rapidly growing number of national retail chains such as Wal-Mart, J.C. Penney, and OfficeMax are venturing into the untested market

of electronic retailing.

Retailers are finding that it's not enough to just put up a transactional

Web site. Consumers demand convenience and lower cost as much as a multimedia shopping experience.

The changes required to make electronic retailing compelling to the consumer can be substantial for retailers serious about making money in electronic retailing.

The complete business model-marketing, merchandising, product selection,

pricing, vendor relations, technical management and fulfillment-must be reevaluated. Each of these areas most likely needs new **processes**, skills and approaches.

Product fulfillment is a particularly troublesome area. The design of a logistics infrastructure to meet or exceed customer expectations is critical to success.

The value the consumer places on timely delivery can significantly impact

the design of the logistics network. "Time is money," goes the saying, and

this is particularly true for transportation.

A sound fulfillment strategy depends on managing the full retail business

model through a prudent but scaleable infrastructure designed to match consumer expectations.

While "Internet Cowboys" such as the much heralded Amazon.com or CDNow have

the luxury of defining their logistical infrastructure specifically for the $\ensuremath{\mathsf{L}}$

particular product being offered through electronic retailing, most existing distribution systems for **store**-based retailers are designed to ship a wide variety of products in bulk quantities to tens, hundreds,

or, for the largest retailers, thousands of stores.

Retailers are finding that adapting their existing infrastructure to ship

small quantities to millions of consumers can be time-consuming, complex and expensive.

Store-based retailers are currently testing several fulfillment strategies, often in combinations. These include creating and/or utilizing:

- * Fulfillment operations in **stores**
- * Fulfillment operations in existing distribution centers
- * New dedicated fulfillment centers owned and operated by the retailer
- * Third-party fulfillment companies
- * Vendor-direct shipment As is always the case, each approach has

advantages and disadvantages. Each makes tradeoffs between inventory $\cos ts$

and transportation costs.

IN-STORE

Several retailers are using or have used their existing **stores** as an initial fulfillment center. Examples of this approach include home delivery

grocery services such as Peapod, Shopping Alternatives and Shoppers ${\tt Express}$

which have established alliances with grocers like Jewel, Safeway, Kroger

and even a few Wal-Mart Supercenters for delivery from their stores.

A few grocery **store** chains, a major consumer electronics retailer and at least one general merchandiser have begun with this approach. Supermarket chain Harris Teeter has gone on its own in offering home delivery.

Grocery is not the only segment **shipping** from **stores**. Express uses its **stores** for **shipping** clothes which are out of stock in its fulfillment center. A national computer retailer shipped from its

largest store until it acquired a catalog company last year.

In each of these cases, depending upon the **store** layout, product is pulled either from backroom inventory or from **store** shelves, depending upon the **store** format. A rudimentary packing station is set up in the back room and packages are picked up by the parcel carrier each day.

This is an acceptable approach for retailers who are just getting started,

or those that have excess space in one or more **stores**. It minimizes the up-front investment and is quick to set up.

However, for most retailers this cannot be seen as an adequate long-term

approach. It utilizes expensive retail space, is highly manual, adds operational complexity, limits the offering to existing skus, and there are

absolute limits to the volume this approach can handle.

Retail employees are unfamiliar with standard warehouse picking and packing

procedures. Additionally, high employee turnover can make picking and packing quality standards difficult to maintain.

The actual picking operation is usually scheduled to be performed during

off-peak shopping hours. This may appear to be an efficient use of resources. However, the delayed picking may force an additional day into

the delivery cycle, since carrier pickup may occur prior to the current day's picking and packing is completed.

In addition, consideration must be given to the information systems

necessary to support the shipment function. These systems can be as simple

as a fax form order entry with a stand-alone PC to perform labeling and weighing, to a complex integrated packing station that ensures shipment and

billing accuracy.

EXISTING WAREHOUSES

Store-based retailers with catalog operations are well suited to electronic retailing. For example, J.C. Penney is able to fulfill out of

its six distribution centers just as it does for catalog orders.

With the notable exception of those with catalog operations, most retailers' warehouses and distribution centers are not set up for consumer-direct electronicretailing fulfillment.

Not only is the warehouse product flow designed to ship in very large quantities to **stores**, but the information systems are not designed to track orders at the consumer level (no name and ship-to fields in the

code). Too, the order-to-delivery lead time is usually not acceptable for

consumers, the routing optimization routine can not handle household locations, and bundling of multiple products into a single box (over-packing) is generally not supported.

It is possible to create a fulfillment area to the side of an existing warehouse. This is the approach that Express has selected as its primary method of fulfillment.

Depending upon the warehouse set-up and flexibility, this option can be moderately costly. For example, many retailers have found that this option

requires major systems modifications, new equipment and conveyors, and i+

can add undesirable operational complexity to the warehouse product and information flows.

This option also usually lacks validation of shipments and historical tracking of consumer purchases, while requiring new credit card payment systems and new accounting **requirements** for freight.

Geographic locations of distribution centers are usually chosen for efficient handling of existing stores.

However, the consumerdirect market is fluid with everchanging destinations.

The logistics network must optimize the transportation network directly to

the distribution network to reduce the order-todelivery cycle time. The scalability of the operations is also restricted to the existing warehouse

infrastructure. For these reasons, catalogers are the main retailers using $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1$

this option.

NEW DEDICATED FULFILLMENT CENTERS

Currently, few retailers have created their own dedicated fulfillment centers. This is due to several reasons:

* Sales volumes are currently too low and unpredictable * High up-front investment * Decreased flexibility

With several retail chains closing poorer-performing **stores**, some companies, including a Midwestern grocery chain with 300-plus **stores**, and one of the largest national general merchandise companies, have evaluated using these former retail facilities as fulfillment centers.

This greatly reduces the investment required. Converted **store** fulfillment centers are particularly well-suited to the grocery industry,

where the facilities' prime locations facilitate local delivery or customer

pick-up.

(Photograph Omitted)

Captioned as: Most retailers' distribution centers are not set up for consumer-direct electronic-retailing fulfillment.

It is likely that this option will become more common as electronic-retailing revenue escalates over the next few years for some merchandise and customer segments. It reduces delivery costs for low-margin

items, and expected delivery time can be measured in hours-not days.

The trade-offs include higher inventory carrying costs than more centralized options (but lower than current **store** operations), significant additional investments to increase capacity, and it may be difficult to meet the wide variability in demand inherent in some retail segments.

It is likely that this option will become more common as electronic-retailing revenue escalates over the next few years for some merchandise and customer segments, but retailers have not yet generated the

volume required to justify dedicated fulfillment centers for electronic retailing.

THIRD-PARTY FULFILLMENT COMPANIES

The use of **third-party fulfillment** companies is one of the more popular fulfillment strategies for retailers without catalog operations. It basically allows leasing of skills and facilities instead owning them in-house.

Well-known transportation companies such as Federal Express, United Parcel

Service and Airborne have all recently created divisions which operate fulfillment centers for electronic retailers and catalog operations. Relco

Corp.'s Contract Distribution Services also operates 14 of its own fulfillment centers for a wide range of retailers.

Third-party fulfillment companies provide a much more robust capability than in-store fulfillment, minimize operational impact, and make much of fulfillment a variable cost which can be offset by

elimination of warehouse and ${f store}$ costs associated with the sale of the product.

This strategy allows retailers to leverage their buying power for current

products and extend their product selection into lines not currently offered in their **stores**.

It is also flexible in accommodating wider swings in demand over short periods. One retailer using this approach treats the fulfillment center as

another **store**. It ships products from its distribution centers to the contracted fulfillment center in mixed full truckloads just as it does

its stores-allowing it to leverage its buying power.

For products not carried in its **stores**, the vendors ship directly to the fulfillment center as it would ship to the retailer's DCs.

Since closing its general merchandise catalog, Sears, Roebuck and Co.

utilized a series of fulfillment companies to provide specialty catalogs to

its customer base. This allows it to easily offer a broader range of products than what it buys for its ${f stores}$.

Another advantage to this method is the limited changes necessary to existing information systems.

Some fulfillment companies handle all purchasing, order fulfillment and payment, and even catalog creation with their existing systems. In this instance the order fulfillment house sends a monthly royalty check to the

retailer, thus eliminating any system integration requirements.

The primary drawback is that there are very few national fulfillment companies which can accommodate a wide range of products, and it is a significant paradigm shift for retailers to cede control of this aspect of

their business.

Depending upon the service levels required by customers, multiple fulfillment centers may be necessary to minimize delivery time, which increases costs and required stock levels.

VENDOR-DIRECT

For some products, shipment directly from the vendor to the consumer \max

sense. WalMart uses this approach for many of its on-line products as a way $\ensuremath{\mathsf{way}}$

to quickly increase its offerings without increasing its investment in inventory.

(Photograph Omitted)

Captioned as: Using a **third-party fulfillment** company, such as Peapod, reduces warehouse costs.

Some catalog and on-line retailers such as Insight Direct and Shoppers Advantage ship a portion of their merchandise directly from the vendor.

Vendor-direct makes sense for products such as cameras and consumer electronics in which the consumers' perceived value is greater than the **shipping** cost. Some major manufacturers have squeezed unnecessary costs out of the supply chain by pooling inventory at their own distribution centers while substituting product availability information

for physical product stored at retail locations.

Since many of these products, such as large appliances or fitness equipment, require delivery, assembly and/or installation, the consumer never knows the physical product was never on hand at the purchasing store's location.

The vendor-direct model greatly reduces the supply-chain costs associated

with warehouses, fulfillment centers and **stores**. But it increases **handling** costs for the vendor, so many vendors are not eager to provide this service.

However, select blue-chip manufacturers see this capability as a competitive advantage of the future and are eagerly adding fulfillment as

an optional service to their retailer customers.

Vendor-direct fulfillment raises a host of retailer-vendor relations issues. There must be agreement upon how much the retailer should pay for

the additional service provided by the vendor.

If not properly executed, the retailer may lose much of its control over

customer-service related issues such as packaging quality and timeliness of delivery.

The retailer must also ensure that the vendor does not keep and use the consumers' names and addresses.

One variation on the vendordirect strategy is where the vendor actually contracts with a third-party fulfilment company to provide these services. While this is often transparent to the retailer, it

allows the vendor to be responsive to the new demands of electronic retailing without incurring the additional cost and complexity of building

its own skills and facilities.

THE EVOLUTION OF ELECTRONIC RETAILING LOGISTICS

Each fulfillment option consists of trade-offs between startup costs, difficulty of start-up, the ability to enforce standards, and ongoing operating costs.

Electronic retailing has different impacts on each retailer's logistical

processes because of factors such as their existing logistical
infrastructure (dispersion of warehouses, existing product flow, etc.),
demands inherent to the products carried (refrigerators vs. produce)
and

the demands of the customer.

However, the general evolution of electronic-retailing logistics as the businesses go from piloting the concept to a mature business can be generalized as follows:

- 1. Initial pilot products are picked and packed either in **stores** or in existing warehouses. This minimizes initial start-up costs. Higher variable costs and complexity are tolerated while the business is just getting started.
- 2. Vendor-direct shipments are phased-in for suitable products and where $% \left(1\right) =\left(1\right) +\left(1\right) +\left$

vendors are willing and able to provide this service in a reliable manner.

- 3. As volumes build, the highly manual **store** and warehouse pick/pack operations are transferred to a **third-party fulfillment** company. This lowers variable costs and reduces complexity without requiring a large investment.
- 4. As the business matures, new retailer-owned fulfillment centers are built, closed **stores** are converted into fulfillment centers, or DCs are retrofitted to provide fulfillment services. While all three of these

actions require significant investments, the reduction in variable cost is

justified by the large volumes. This is when electronic retailing has become fully integrated with the retailer's overall business.

There is no one answer for how a retailer should fashion its logistical infrastructure to best accommodate electronic retailing. It is easy for retailers to think of electronic retailing as just an online catalog. What

makes electronic retailing compelling to consumers is not just the on-

shopping experience. They value the additional service, selection, convenience and price savings that it can provide. Retailers must design a

consumer-focused logistical system, which provides additional value vs. the $\,$

store, for electronic retailing to become truly compelling.

(Table Omitted)

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Captioned as: THE FULFILLMENT MATRIX
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Author Affiliation:

Jason Ward is senior manager and Steven Warshawsky is manager, AT&T Solutions, Washington.

THIS IS THE FULL-TEXT.

Copyright Lebhar-Friedman Inc 1997

Geographic Names: US

Descriptors: Electronic commerce; Retail **stores**; Service introduction; Manycompanies;

Customer services; Web sites

Classification Codes: 8390 (CN=Retailing industry); 7500 (CN=Product planning & development); 9190 (CN=United States); 5250 (CN=Telecommunications systems)

? s ((third(w)party(w)(fulfillment or fulfillments)) or 3pf or 3pfs) and ((warehouse(w)management) or wms)

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Processed 10 of 48 files ...
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        11954505 PARTY
          447301 FULFILLMENT
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             925 3PF
              9 3PFS
         1239041 WAREHOUSE
        28955611 MANAGEMENT
           56393 WAREHOUSE (W) MANAGEMENT
           30771 WMS
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S15 224 ((THIRD(W)PARTY(W)(FULFILLMENT OR FULFILLMENTS)) OR 3PF
OR 3PFS) AND ((WAREHOUSE(W)MANAGEMENT) OR WMS)
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         6377429 STORE
         1061672 STORED
         6802225 STORES
        12147356 SPECIAL
         7930142 SPECIFIC
1970438 SHIPPING
         2844699 HANDLING
        15640122 PROCESS
         6812673 PROCESSING
         4408085 PROCESSES
         6812673 PROCESSING
         1726636 REQUIREMENT
         6298051 REQUIREMENTS
          609383 PARAMETER
         1700726 PARAMETERS
         2006079 CRITERIA
          650434 CHARACTERISTIC
         2213029 CHARACTERISTICS
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17/3/1 (Item 1 from file: 610)

DIALOG(R)File 610: Business Wire

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0002220526 IE517DED081C911DE99D590DF408E6617 (**USE FORMAT 7 FOR FULLTEXT**)

Cadre Technologies Announces Optimized Receiving Workflow in Cadence Warehouse Management Software

Business Wire

Wednesday, August 5, 2009 T14:06:00Z

Journal Code: BW Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 349

17/3/2 (Item 2 from file: 610)

DIALOG(R)File 610: Business Wire

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0001045376 I7AF7DF006A3711D8BDB2949C03FC3712 (**USE FORMAT 7 FOR FULLTEXT**)

MS Logistics Goes Live with Delfour Software Platform Supporting "Crisis Management" 3PL/3PF Operations

Business Wire

Tuesday, February 24, 2004 T17:58:00Z

Journal Code: BW Language: ENGLISH Record Type: FULLTEXT

Word Count: 701

17/3/3 (Item 1 from file: 613)

DIALOG(R)File 613: PR Newswire

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00975370 20030505LAM012 (USE FORMAT 7 FOR FULLTEXT)
Zedent Systems Releases Distribution CLASS(TM) Version 5

PR Newswire

Monday, May 5, 2003 00:02 EDT

Journal Code: PR Language: ENGLISH Record Type: FULLTEXT Document

Type: NEWSWIRE Word Count: 731

17/3/4 (Item 1 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

10453065 Supplier Number: 101166901 (USE FORMAT 7 FOR FULLTEXT)

Zedent Systems Releases Distribution CLASS(TM) Version 5; Extended Functionality Allows Wireless Barcode Scanning, 3rd Party Fulfillment (3PF) and Knowledge Management.

PR Newswire, p LAM01205052003

May 5, 2003

Language: English Record Type: Fulltext

Document Type: Newswire; Trade

Word Count: 606

17/3/5 (Item 2 from file: 16)

DIALOG(R)File 16: Gale Group PROMT(R) (c) 2009 Gale/Cengage. All rights reserved.

08402758 Supplier Number: 70710669 (USE FORMAT 7 FOR FULLTEXT)

Material Handling: Welcome to the Boardroom.(Brief Article)

Witt, Clyde E.

Material Handling Management, v 56, n 1, p 48

Jan, 2001

Language: English **Record Type:** Fulltext

Article Type: Brief Article

Document Type: Magazine/Journal; Trade

Word Count: 3621

? t s 17/k/3

17/K/3 (Item 1 from file: 613) DIALOG(R)File 613: PR Newswire

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Text:

 \ldots www.zedent.com) today announced the availability of

Distribution CLASS(TM) Version 5.0, with integrated functionality to supply

integrated wireless bar code scanning functionality, third
party fulfillment

process management, forms barcode printing, and integrated Knowledge Management for combined retail, wholesale and service operations.

"As businesses look for ways to reduce costs and...

...requirements, project/job

requirements and order management. This allows for the management of a client's fulfillment processes, delivering exceptional return on investment

to

the third party fulfillment companies and their clients.

The six (6) wireless modules that have been integrated into Distribution

 ${\tt CLASS}$ provide increased speed and accuracy during the receiving and ${\tt put-away}$

process (including serial number and lot number tracking), the picking and

loading **requirements**, physical inventory **processes** and bar code label printing.

As business becomes more complex and the products being distributed become

more complex, and the service requirements become more complex...

...or internal memos.

Distribution CLASS enhancements also include tighter integration with

the

Microsoft desktop, barcode printing on documents, 100% Web enablement, more

comprehensive cash management, warehouse management and integrated management reporting.

A Look at the Distribution CLASS(TM) Software Suite

* Customer Interaction: Taking care of your customers from initial

contact, to quote...

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14/9/9 (Item 5 from file: 15)

DIALOG(R)File 15: ABI/Inform(R)

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01417917 00-68904

Electronic retailing is more than a Web site

Ward, Jason; Warshawsky, Steven Chain Store Age v73n5 pp: 64-68

May 1997

CODEN: CSAEAO

ISSN: 1087-0601 Journal Code: CSA

Document Type: Journal article **Language:** English **Length:** 4 Pages

Special Feature: Charts Word Count: 2332

Abstract:

A small but rapidly growing number of national retail chains such as Wal-Mart, J.C. Penney, and OfficeMax are venturing into the untested market of electronic retailing. Retailers are finding that it is not enough to just put up a transactional Web site. Consumers demand convenience and lower cost as much as a multimedia shopping experience. Product fulfillment is particularly troublesome area. The design of a logistics infrastructure to meet or exceed customer expectations is a critical success factor.

Text:

Headnote:

Product fulfillment requires a logistics infrastructure that meets or exceeds customer expectations.

A small but rapidly growing number of national retail chains such as Wal-Mart, J.C. Penney, and OfficeMax are venturing into the untested market

of electronic retailing.

Retailers are finding that it's not enough to just put up a transactional

Web site. Consumers demand convenience and lower cost as much as a multimedia shopping experience.

The changes required to make electronic retailing compelling to the consumer can be substantial for retailers serious about making money in electronic retailing.

The complete business model-marketing, merchandising, product selection,

pricing, vendor relations, technical management and fulfillment-must be reevaluated. Each of these areas most likely needs new **processes**, skills and approaches.

Product fulfillment is a particularly troublesome area. The design of a logistics infrastructure to meet or exceed customer expectations is critical to success.

The value the consumer places on timely delivery can significantly impact

the design of the logistics network. "Time is money," goes the saying, and

this is particularly true for transportation.

A sound fulfillment strategy depends on managing the full retail business

model through a prudent but scaleable infrastructure designed to match consumer expectations.

While "Internet Cowboys" such as the much heralded Amazon.com or CDNow have

the luxury of defining their logistical infrastructure specifically for the

particular product being offered through electronic retailing, most existing distribution systems for **store**-based retailers are designed to ship a wide variety of products in bulk quantities to tens, hundreds,

or, for the largest retailers, thousands of stores.

Retailers are finding that adapting their existing infrastructure to $\sinh p$

small quantities to millions of consumers can be time-consuming, $\operatorname{complex}$

and expensive.

Store-based retailers are currently testing several fulfillment strategies, often in combinations. These include creating and/or utilizing:

- * Fulfillment operations in **stores**
- * Fulfillment operations in existing distribution centers
- * New dedicated fulfillment centers owned and operated by the retailer
- * Third-party fulfillment companies
- * Vendor-direct shipment As is always the case, each approach has advantages and disadvantages. Each makes tradeoffs between inventory costs

and transportation costs.

IN-STORE

Several retailers are using or have used their existing **stores** as an initial fulfillment center. Examples of this approach include home delivery

grocery services such as Peapod, Shopping Alternatives and Shoppers ${\tt Express}$

which have established alliances with grocers like Jewel, Safeway, Kroger

and even a few Wal-Mart Supercenters for delivery from their stores.

A few grocery **store** chains, a major consumer electronics retailer and at least one general merchandiser have begun with this approach. Supermarket chain Harris Teeter has gone on its own in offering home delivery.

Grocery is not the only segment **shipping** from **stores**. Express uses its **stores** for **shipping** clothes which are out of stock in its fulfillment center. A national computer retailer shipped from its

largest **store** until it acquired a catalog company last year.

In each of these cases, depending upon the **store** layout, product is pulled either from backroom inventory or from **store** shelves, depending upon the **store** format. A rudimentary packing station is set up in the back room and packages are picked up by the parcel carrier each day.

This is an acceptable approach for retailers who are just getting started,

or those that have excess space in one or more **stores**. It minimizes the up-front investment and is quick to set up.

However, for most retailers this cannot be seen as an adequate long-term $\ensuremath{\text{c}}$

approach. It utilizes expensive retail space, is highly manual, adds operational complexity, limits the offering to existing skus, and there are

absolute limits to the volume this approach can handle.

Retail employees are unfamiliar with standard warehouse picking and packing

procedures. Additionally, high employee turnover can make picking and packing quality standards difficult to maintain.

The actual picking operation is usually scheduled to be performed during

off-peak shopping hours. This may appear to be an efficient use of resources. However, the delayed picking may force an additional day into

the delivery cycle, since carrier pickup may occur prior to the current day's picking and packing is completed.

In addition, consideration must be given to the information systems necessary to support the shipment function. These systems can be as simple

as a fax form order entry with a stand-alone PC to perform labeling and weighing, to a complex integrated packing station that ensures shipment and

billing accuracy.

EXISTING WAREHOUSES

Store-based retailers with catalog operations are well suited to electronic retailing. For example, J.C. Penney is able to fulfill out of

its six distribution centers just as it does for catalog orders.

With the notable exception of those with catalog operations, most retailers' warehouses and distribution centers are not set up for consumer-direct electronicretailing fulfillment.

Not only is the warehouse product flow designed to ship in very large quantities to **stores**, but the information systems are not designed to track orders at the consumer level (no name and ship-to fields in the

code). Too, the order-to-delivery lead time is usually not acceptable for

consumers, the routing optimization routine can not handle household locations, and bundling of multiple products into a single box (over-packing) is generally not supported.

It is possible to create a fulfillment area to the side of an existing warehouse. This is the approach that Express has selected as its primary $\ \ \,$

method of fulfillment.

Depending upon the warehouse set-up and flexibility, this option can be moderately costly. For example, many retailers have found that this option

requires major systems modifications, new equipment and conveyors, and it

can add undesirable operational complexity to the warehouse product and information flows.

This option also usually lacks validation of shipments and historical tracking of consumer purchases, while requiring new credit card payment

systems and new accounting requirements for freight.

Geographic locations of distribution **centers** are usually **chosen** for efficient **handling** of existing **stores**.

However, the consumerdirect market is fluid with everchanging destinations.

The logistics network must optimize the transportation network directly to

the distribution network to reduce the order-todelivery cycle time. The scalability of the operations is also restricted to the existing warehouse

infrastructure. For these reasons, catalogers are the main retailers using $% \left(1\right) =\left(1\right) \left(1\right)$

this option.

NEW DEDICATED FULFILLMENT CENTERS

Currently, few retailers have created their own dedicated fulfillment centers. This is due to several reasons:

* Sales volumes are currently too low and unpredictable * High up-front investment * Decreased flexibility

With several retail chains closing poorer-performing **stores**, some companies, including a Midwestern grocery chain with 300-plus **stores**, and one of the largest national general merchandise companies, have evaluated using these former retail facilities as fulfillment centers.

This greatly reduces the investment required. Converted **store** fulfillment centers are particularly well-suited to the grocery industry,

where the facilities' prime locations facilitate local delivery or customer pick-up.

Plok-up. (Photograph Omitted)

Captioned as: Most retailers' distribution centers are not set up for consumer-direct electronic-retailing fulfillment.

It is likely that this option will become more common as electronic-retailing revenue escalates over the next few years for some merchandise and customer segments. It reduces delivery costs for low-margin

items, and expected delivery time can be measured in hours-not days.

The trade-offs include higher inventory carrying costs than more centralized options (but lower than current **store** operations), significant additional investments to increase capacity, and it may be difficult to meet the wide variability in demand inherent in some retail segments.

It is likely that this option will become more common as electronic-retailing revenue escalates over the next few years for some merchandise and customer segments, but retailers have not yet generated the

volume required to justify dedicated fulfillment centers for electronic

retailing.

THIRD-PARTY FULFILLMENT COMPANIES

The use of **third-party fulfillment** companies is one of the more popular fulfillment strategies for retailers without catalog operations. It basically allows leasing of skills and facilities instead owning them in-house.

Well-known transportation companies such as Federal Express, United Parcel

Service and Airborne have all recently created divisions which operate fulfillment centers for electronic retailers and catalog operations. Relco

Corp.'s Contract Distribution Services also operates 14 of its own fulfillment centers for a wide range of retailers.

Third-party fulfillment companies provide a much more robust capability than in-store fulfillment, minimize operational impact, and make much of fulfillment a variable cost which can be offset by

elimination of warehouse and **store** costs associated with the sale of the product.

This strategy allows retailers to leverage their buying power for current

products and extend their product selection into lines not currently offered in their **stores**.

It is also flexible in accommodating wider swings in demand over short periods. One retailer using this approach treats the fulfillment center as

another **store**. It ships products from its distribution centers to the contracted fulfillment center in mixed full truckloads just as it does

its stores-allowing it to leverage its buying power.

For products not carried in its **stores**, the vendors ship directly to the fulfillment center as it would ship to the retailer's DCs.

Since closing its general merchandise catalog, Sears, Roebuck and Co. has

utilized a series of fulfillment companies to provide specialty catalogs to

its customer base. This allows it to easily offer a broader range of products than what it buys for its **stores**.

Another advantage to this method is the limited changes necessary to existing information systems.

Some fulfillment companies handle all purchasing, order fulfillment and payment, and even catalog creation with their existing systems. In this instance the order fulfillment house sends a monthly royalty check to the

retailer, thus eliminating any system integration requirements.

The primary drawback is that there are very few national fulfillment

companies which can accommodate a wide range of products, and it is a significant paradigm shift for retailers to cede control of this aspect of

their business.

Depending upon the service levels required by customers, multiple fulfillment centers may be necessary to minimize delivery time, which increases costs and required stock levels.

VENDOR-DIRECT

For some products, shipment directly from the vendor to the consumer makes

sense. WalMart uses this approach for many of its on-line products as a way

to quickly increase its offerings without increasing its investment in inventory.

(Photograph Omitted)

Captioned as: Using a third-party fulfillment company, such as Peapod, reduces warehouse costs.

Some catalog and on-line retailers such as Insight Direct and Shoppers Advantage ship a portion of their merchandise directly from the vendor.

Vendor-direct makes sense for products such as cameras and consumer electronics in which the consumers' perceived value is greater than the **shipping** cost. Some major manufacturers have squeezed unnecessary costs out of the supply chain by pooling inventory at their own distribution centers while substituting product availability information

for physical product **stored** at retail locations.

Since many of these products, such as large appliances or fitness equipment, require delivery, assembly and/or installation, the consumer never knows the physical product was never on hand at the purchasing **store'**s location.

The vendor-direct model greatly reduces the supply-chain costs associated

with warehouses, fulfillment centers and **stores**. But it increases **handling** costs for the vendor, so many vendors are not eager to provide this service.

However, select blue-chip manufacturers see this capability as a competitive advantage of the future and are eagerly adding fulfillment as

an optional service to their retailer customers.

Vendor-direct fulfillment raises a host of retailer-vendor relations issues. There must be agreement upon how much the retailer should pay for

the additional service provided by the vendor.

If not properly executed, the retailer may lose much of its control over

customer-service related issues such as packaging quality and timeliness of delivery.

The retailer must also ensure that the vendor does not keep and use the consumers' names and addresses.

One variation on the vendordirect strategy is where the vendor actually contracts with a **third-party fulfillment** company to provide these services. While this is often transparent to the retailer, it

allows the vendor to be responsive to the new demands of electronic retailing without incurring the additional cost and complexity of building

its own skills and facilities.

THE EVOLUTION OF ELECTRONIC RETAILING LOGISTICS

Each fulfillment option consists of trade-offs between startup costs, difficulty of start-up, the ability to enforce standards, and ongoing operating costs.

Electronic retailing has different impacts on each retailer's logistical

processes because of factors such as their existing logistical
infrastructure (dispersion of warehouses, existing product flow, etc.),
demands inherent to the products carried (refrigerators vs. produce)
and

the demands of the customer.

However, the general evolution of electronic-retailing logistics as the businesses go from piloting the concept to a mature business can be generalized as follows:

- 1. Initial pilot products are picked and packed either in **stores** or in existing warehouses. This minimizes initial start-up costs. Higher variable costs and complexity are tolerated while the business is just getting started.
- 2. Vendor-direct shipments are phased-in for suitable products and where

vendors are willing and able to provide this service in a reliable manner.

- 3. As volumes build, the highly manual **store** and warehouse pick/pack operations are transferred to a **third-party fulfillment** company. This lowers variable costs and reduces complexity without requiring a large investment.
- 4. As the business matures, new retailer-owned fulfillment centers are built, closed **stores** are converted into fulfillment centers, or DCs are retrofitted to provide fulfillment services. While all three of these

actions require significant investments, the reduction in variable cost is

justified by the large volumes. This is when electronic retailing has become fully integrated with the retailer's overall business.

There is no one answer for how a retailer should fashion its logistical infrastructure to best accommodate electronic retailing. It is easy for retailers to think of electronic retailing as just an online catalog. What

makes electronic retailing compelling to consumers is not just the online ${\bf c}$

shopping experience. They value the additional service, selection, convenience and price savings that it can provide. Retailers must design a

consumer-focused logistical system, which provides additional value vs. the $\ensuremath{}^{\mbox{\scriptsize the}}$

store, for electronic retailing to become truly compelling.

(Table Omitted)

Captioned as: THE FULFILLMENT MATRIX

Author Affiliation:

Jason Ward is senior manager and Steven Warshawsky is manager, AT&T Solutions, Washington.

THIS IS THE FULL-TEXT.

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Geographic Names: US

Descriptors: Electronic commerce; Retail **stores**; Service introduction; Manycompanies;

Customer services; Web sites

Classification Codes: 8390 (CN=Retailing industry); 7500 (CN=Product planning & development); 9190 (CN=United States); 5250 (CN=Telecommunications systems)

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 File 348:EUROPEAN PATENTS 1978-200949
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 File 349:PCT FULLTEXT 1979-2009/UB=20091126|UT=20091119
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OR 3PFS) AND ((WAREHOUSE(W)MANAGEMENT) OR WMS)
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? t s2/3/all

Dialog eLink: Order File History
2/3/1 (Item 1 from file: 349)
DIALOG(R)File 349: PCT FULLTEXT
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01088164

CORPORATE CONTENT MANAGEMENT AND DELIVERY SYSTEM SYSTEME DE GESTION ET DE DISTRIBUTION DE CONTENUS D'UNE ENTREPRISE

Patent Applicant/Patent Assignee:

ACCENTURE GLOBAL SERVICES GMBH

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Legal Representative:

• SCHEID Robert E(et al)(agent)

Morrison & Foerster LLP, 425 Market Street, San Francisco, CA 94105-2482; US;

	Country	Number	Kind	Date
Patent	WO	200410248	A2-A3	20040129
Application	WO	2003US22398		20030718
Priorities	US	2002397340		20020718
	US	2002269683		20021011

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NI, NO, NZ, OM, PG, PH, PL, PT, RO, RU,

SC, SD, SE, SG, SK, SL, SY, TJ, TM, TN,

TR, TT, TZ, UA, UG, US, UZ, VC, VN, YU,

ZA, ZM, ZW

[EP] AT; BE; BG; CH; CY; CZ; DE; DK; EE; ES;

FI; FR; GB; GR; HU; IE; IT; LU; MC; NL;

PT; RO; SE; SI; SK; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZM; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English

Filing Language: English Fulltext word count: 37846

Dialog eLink: Order File History 2/3/2 (Item 2 from file: 349)

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01051319

METHOD, SYSTEM, AND PROGRAM FOR AN IMPROVED ENTERPRISE SPATIAL SYSTEM

PROCEDE, SYSTEME ET LOGICIEL POUR UN SYSTEME SPATIAL AMELIORE D'ENTREPRISE

Patent Applicant/Patent Assignee:

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Legal Representative:

• MEADWESTVACO CORPORATION(agent)

Charleston Technical Center - Law Dept., P.O. Box 118005, Charleston, SC 29423-8005; US;

	Country	Number	Kind	Date
Patent	WO	200381388	A2-A3	20031002
Application	WO	2003US8296		20030317
Priorities	US	2002364807		20020316

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NI, NO, NZ, OM, PH, PL, PT, RO, RU, SC,

SD, SE, SG, SK, SL, TJ, TM, TN, TR, TT,

TZ, UA, UG, UZ, VC, VN, YU, ZA, ZM, ZW

[EP] AT; BE; BG; CH; CY; CZ; DE; DK; EE; ES;

FI; FR; GB; GR; HU; IE; IT; LU; MC; NL;

PT; RO; SE; SI; SK; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZM; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English Filing Language: English

Fulltext word count: 108397

Dialog eLink: Order File History 2/3/3 (Item 3 from file: 349)

DIALOG(R)File 349: PCT FULLTEXT (c) 2009 WIPO/Thomson. All rights reserved.

COMPUTER-IMPLEMENTED SYSTEM AND METHOD FOR MONITORING AND MANAGING BUSINESS PROCESSES AND ASSOCIATED RESOURCES SYSTEME ET PROCEDE INFORMATIQUES DE CONTROLE ET DE GESTION DE PROCESSUS ADMINISTRATIFS ET RESSOURCES ASSOCIEES

Patent Applicant/Patent Assignee:

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Legal Representative:

• KENNERLY Christopher W(agent)

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	Country	Number	Kind	Date
Patent	WO	200127762	A 1	20010419
Application	WO	2000US24296		20000831
Priorities	US	99158502		19991008
	US	2000639491		20000815

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AT (utility model), AU, AZ, BA, BB,

BG, BR, BY, BZ, CA, CH, CN, CR, CU, CZ,

CZ (utility model), DE, DE (utility model), DK, DK (utility model), DM, DZ, EE, EE (utility model), ES,

FI, FI (utility model), GB, GD, GE, GH, GM, HR, HU, ID,

IL, IN, IS, JP, KE, KG, KP, KR, KR (utility model), KZ, LC, LK, LR, LS, LT, LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ, NO, NZ, PL, PT, RO, RU, SD, SE, SG, SI, SK, SK (utility model), SL, TJ, TM, TR, TT, TZ, UA, UG, UZ, VN, YU, ZA, ZW

[**EP**] AT; BE; CH; CY; DE; DK; ES; FI; FR; GB; GR; IE; IT; LU; MC; NL; PT; SE;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GW; ML; MR; NE; SN; TD; TG;

[**AP**] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ; UG; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

LanguagePublication Language:EnglishFiling Language:EnglishFulltext word count:9995

Dialog eLink: Order File History 2/3/4 (Item 4 from file: 349)

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00544080

USE OF CO2 COOLING IN TREATMENT OF POULTRY EGGS REFROIDISSEMENT AU CO2 POUR TRAITER DES OEUFS DE VOLAILLES DE

BASSE-COUR

Patent Applicant/Patent Assignee:

- NORTH CAROLINA STATE UNIVERSITY
- AUBURN UNIVERSITY
- CURTIS Patricia Ann McBride
- ANDERSON Kenneth Emil
- CONNER Donald Edward
- HUGHES LaVonda Ann
- KEENER Kevin M

Inventor(s):

• CURTIS Patricia Ann McBride

- ANDERSON Kenneth Emil
- CONNER Donald Edward
- HUGHES LaVonda Ann
- KEENER Kevin M

	Country	Number	Kind	Date
Patent	WO	200007453	A 1	20000217
Application	WO	99US17605		19990803
Priorities	US	9895124		19980803

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AL, AM, AT, AT, AU, AZ, BA, BB, BG,

BR, BY, CA, CH, CN, CU, CZ, CZ, DE, DE,

DK, DK, EE, EE, ES, FI, FI, GB, GE, GH,

GM, HR, HU, ID, IL, IN, IS, JP, KE, KG,

KP, KR, KZ, LC, LK, LR, LS, LT, LU, LV,

MD, MG, MK, MN, MW, MX, NO, NZ, PL, PT,

RO, RU, SD, SE, SG, SI, SK, SK, SL, TJ,

TM, TR, TT, UA, UG, US, UZ, VN, YU, ZA,

ZW, GH, GM, KE, LS, MW, SD, SL, SZ, UG,

ZW, AM, AZ, BY, KG, KZ, MD, RU, TJ, TM,

AT, BE, CH, CY, DE, DK, ES, FI, FR, GB,

GR, IE, IT, LU, MC, NL, PT, SE, BF, BJ,

CF, CG, CI, CM, GA, GN, GW, ML, MR, NE,

SN, TD, TG

Language Publication Language: English

Filing Language:

Fulltext word count: 18407

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2/K/3 (Item 3 from file: 349)

DIALOG(R)File 349: PCT FULLTEXT

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Detailed Description:

...fulfillment process 108e may include web order sub- process 112a, price check sub process 112b, product availability sub-process 112c, order product sub-process 112d, warehouse management system sub-process 112e, transport parts sub-process 112f, receive parts sub-process 112g, shipping receive parts sub-process 112h, ship product sub-process 112i... ...may be failing to adequately perform his or her duties. If the bottleneck is at an activity requiring a quote to be obtained from a third-party fulfillment engine application, then it may be desirable to replace that third-party application. If the bottleneck is at an activity requiring a response from a...

? s s1 and (third(w)party(w)logistics) and (fulfillment or fulfillments)

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10509904 S1
1022733 THIRD
89204 PARTY
6360 LOGISTICS
45 THIRD(W)PARTY(W)LOGISTICS
5984 FULFILLMENT
43 FULFILLMENTS
S3 8 S1 AND (THIRD(W)PARTY(W)LOGISTICS) AND (FULFILLMENT
OR
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? t s3/3/all

Dialog eLink: Order File History 3/3/1 (Item 1 from file: 349)

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01033041

ADAPTIVE NETWORK

RESEAU ADAPTATIF

Patent Applicant/Patent Assignee:

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	Country	Number	Kind	Date
Patent	WO	200363039	A 1	20030731
Application	WO	2002US36705		20021114
Priorities	US	2001336227		20011114
	US	2002384638		20020531
	US	2002208191		20020731

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, OM, PH, PL, PT, RO, RU, SC, SD,

SE, SG, SI, SK, SL, TJ, TM, TN, TR, TT,

TZ, UA, UG, US, UZ, VC, VN, YU, ZA, ZM, ZW

[EP] AT; BE; BG; CH; CY; CZ; DE; DK; EE; ES;

FI; FR; GB; GR; IE; IT; LU; MC; NL; PT;

SE; SK; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZM; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English Filing Language: English Fulltext word count: 7614

Dialog eLink: Order File History 3/3/2 (Item 2 from file: 349)

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01016687

SUPPLY CHAIN NETWORK

RESEAU DE CHAINE D'APPROVISIONNEMENT

Patent Applicant/Patent Assignee:

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Patent Applicant/Inventor:

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665 East Channel Road, Santa Monica, CA 90402; US; US(Residence); US(Nationality); (Designated only for: US)

Legal Representative:

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Ostrolenk, Faber, Gerb & Soffen, LLP, 1180 Avenue of the Americas, New York, NY 10036; US;

	Country	Number	Kind	Date
Patent	WO	200346696	A2-A3	20030605
Application	WO	2002US38438		20021127
Priorities	US	2001333483		20011128

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, PH, PL, PT, RO, RU, SD, SE, SG,

SI, SK, SL, TJ, TM, TR, TT, TZ, UA, UG,

US, UZ, VN, YU, ZA, ZW

[EP] AT; BE; BG; CH; CY; CZ; DE; DK; EE; ES;

FI; FR; GB; GR; IE; IT; LU; MC; NL; PT;

SE; SK; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZM; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English Filing Language: English

Fulltext word count: 20548

Dialog eLink: Order File History 3/3/3 (Item 3 from file: 349)

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01015055

SECURE PACKAGE SYSTEM AND METHOD

PROCEDE ET SYSTEME D'EMBALLAGE SECURISE

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	Country	Number	Kind	Date
Patent	WO	200345004	A 1	20030530
Application	WO	2002US37079		20021120
Priorities	US	2001331844		20011120

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, OM, PH, PL, PT, RO, RU, SC, SD,

SE, SG, SI, SK, SL, TJ, TM, TN, TR, TT,

TZ, UA, UG, US, UZ, VC, VN, YU, ZA, ZM,

ZW

[EP] AT; BE; BG; CH; CY; CZ; DE; DK; EE; ES;

FI; FR; GB; GR; IE; IT; LU; MC; NL; PT;

SE; SK; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZM; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English

Filing Language: English

Fulltext word count: 6393

Dialog eLink: Order File History 3/3/4 (Item 4 from file: 349)

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01006367

ENHANCED VENDOR MANAGED INVENTORY SYSTEM AND PROCESS SYSTEME ET PROCEDE DE GESTION AMELIOREE DE STOCK PAR LE VENDEUR

Patent Applicant/Patent Assignee:

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• MANKINEN Brian

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HERRING Rod

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Legal Representative:

• FINDER James A(et al)(agent)

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	Country	Number	Kind	Date
Patent	WO	200336423	A2-A3	20030501
Application	WO	2002US33827		20021022
Priorities	US	2001330499		20011023
	US	2001333483		20011128
	US	2002354813		20020206
	US	2002384173		20020529
	US	2002277490		20021021

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, PH, PL, PT, RO, RU, SD, SE, SG,

SI, SK, SL, TJ, TM, TR, TT, TZ, UA, UG,

UZ, VN, YU, ZA, ZW

[**EP**] AT; BE; CH; CY; DE; DK; ES; FI; FR; GB;

GR; IE; IT; LU; MC; NL; PT; SE; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English

Filing Language: English

Fulltext word count: 14563

Dialog eLink: Order File History

3/3/5 (Item 5 from file: 349)

DIALOG(R)File 349: PCT FULLTEXT

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00920259

METHOD AND SYSTEM FOR E-COMMERCE FREIGHT MANAGEMENT

PROCEDE ET SYSTEME DE GESTION DE MARCHANDISES DANS UN COMMERCE ELECTRONIQUE

Patent Applicant/Inventor:

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Legal Representative:

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	Country	Number	Kind	Date
Patent	WO	200254316	A2-A3	20020711
Application	WO	2001US49626		20011227
Priorities	US	2000751121		20001228

Designated States: (Protection type is "Patent" unless otherwise stated - for applications prior to 2004)

AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG,

BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, OM, PH, PL, PT, RO, RU, SD, SE,

SG, SI, SK, SL, TJ, TM, TN, TR, TT, TZ,

UA, UG, UZ, VN, YU, ZA, ZM, ZW

[EP] AT; BE; CH; CY; DE; DK; ES; FI; FR; GB;

GR; IE; IT; LU; MC; NL; PT; SE; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

[AP] GH; GM; KE; LS; MW; MZ; SD; SL; SZ; TZ;

UG; ZM; ZW;

[EA] AM; AZ; BY; KG; KZ; MD; RU; TJ; TM;

Language Publication Language: English Filing Language: English

Fulltext word count: 14219

Dialog eLink: Order File History 3/3/6 (Item 6 from file: 349)

DIALOG(R)File 349: PCT FULLTEXT (c) 2009 WIPO/Thomson. All rights reserved.

METHOD AND SYSTEM FOR CREATING MARKETPLACE VISIBILITY AND ADMINISTERING FREIGHT SHIPMENTS USING FUZZY COMMODITY TRANSPORTATION INSTRUMENTS

PROCEDE ET SYSTEME D'INSTAURANT UNE VISIBILITE DU MARCHE ET ADMINISTRANT LES EXPEDITIONS DE MARCHANDISES PAR L'UTILISATION D'INSTRUMENTS CONCERNANT LE TRANSPORT DES BIENS ET DES SERVICES FLOUS

Patent Applicant/Patent Assignee:

• TRANTIS LLC

6 Internstonal Drive, Rye Brook, NY 10573; US; US(Residence); --(Nationality); (For all designated states except: US)

Patent Applicant/Inventor:

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Legal Representative:

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	Country	Number	Kind	Date
Patent	WO	200215083	A 1	20020221
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BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

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LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, PL, PT, RO, RU, SD, SE, SG, SI, SK, SL, TJ, TM, TR, TT, TZ, UA, UG, US, UZ, VN, YU, ZA, ZW

[EP] AT; BE; CH; CY; DE; DK; ES; FI; FR; GB;

GR; IE; IT; LU; MC; NL; PT; SE; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GQ; GW;

ML; MR; NE; SN; TD; TG;

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00870070

SYSTEMS AND METHODS FOR END-TO-END FULFILLMENT AND SUPPLY CHAIN MANAGEMENT

SYSTEMES ET PROCEDES DE GESTION INTEGREE PRODUCTION-DISTRIBUTION AXEE SUR LA DEMANDE CLIENT ET D'EXECUTION DE BOUT EN BOUT

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BR, BY, BZ, CA, CH, CN, CO, CR, CU, CZ,

DE, DK, DM, DZ, EC, EE, ES, FI, GB, GD,

GE, GH, GM, HR, HU, ID, IL, IN, IS, JP,

KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT,

LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ,

NO, NZ, PL, PT, RO, RU, SD, SE, SG, SI,

SK, SL, TJ, TM, TR, TT, TZ, UA, UG, UZ,

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[**EP**] AT; BE; CH; CY; DE; DK; ES; FI; FR; GB;

GR; IE; IT; LU; MC; NL; PT; SE; TR;

[OA] BF; BJ; CF; CG; CI; CM; GA; GN; GW; ML;

MR; NE; SN; TD; TG;

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00849473

VERTICAL SYSTEMS AND METHODS FOR PROVIDING SHIPPING AND LOGISTICS SERVICES, OPERATIONS AND PRODUCTS TO AN INDUSTRY SYSTEME VERTICAL ET PROCEDE PERMETTANT DE FOURNIR DES SERVICES D'EXPEDITION ET DE LOGISTIQUE AINSI QUE DES OPERATIONS ET DES PRODUITS A UNE INDUSTRIE

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[EP] AT; BE; CH; CY; DE; DK; ES; FI; FR; GB;

GR; IE; IT; LU; MC; NL; PT; SE; TR;

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MR; NE; SN; TD; TG;

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	Country	Number	Kind	Date
Patent				19

Detailed Description:

...by the supply chain server in execution of the planning functions includes allocation, performing "what-if 'scenarios, and shortage chasing.

Logistics

[0024] Logistics involves the **fulfillment** of orders, including picking up consolidated supplier purchase orders, and breaking bulk shipments by way of cross-dock operations. The smaller shipments then are delivered...In one embodiment, orders are falfilled by having the products picked up by a freight company as designated by a logistics provider 78 (herein "3PL" **third party logistics** provider) and taken to a location, which can be the same location as where the shipment was picked up. At this stage, instructions are provided...capacity availability to support the new demand is investigated by Planners. The Planner identifies, when possible, source(s) for the new request and initiates the **fulfillment** process in the Logistics Module.

[0113] If a supplier 76 is unable to meet its commitment (short shipment), the Planner may act as an intermediary...forecast accuracy, and supplier performance. This data and information constitutes the basis for many of the daily management reports and additional expert Network

Logistics and Fulfillment

Logistics

[01741 The Logistics Module executes the purchasing process. The focus of this function is on the purchase-to-pay cycle, including validation of the accuracy and timeliness of the order **fulfillment** process.

[...suppliers and customers more efficiently than prior art supply chains. Moreover, problems in shipment and returns by customers are also handled more expediently and efficiently.

Fulfillment

[0194] The **Fulfillment** portion of the Logistics Module is involved in ensuring the transportation of p@roducts from suppliers 76 to customers 72.

Referring to Fig. 16, there is shown a time-phased **Fulfillment** process flow ...the Planning, Order

Management, and Logistics modules and so a detailed discussion of such information is omitted for the sake of brevity.

[01951 In the **Fulfillment** process, supply chain server 74 sends customer

forecasts 200 and week 0 call-outs 202 (Fig. 4) to suppliers 76. Suppliers 76 send pick-up...

Claims:

...sales order from said advanced shipping notice.

108. The system of claim 107, wherein said advance shipping noticeincludes cross-dock instructions transmitted to a **third-party logistics** provider. 109. The system of claim 107, wherein said advance shipping notice is used to generate at least one of a purchase order and a...sales order from said advanced shipping notice.227. The method of claim 226, wherein said advance shipping noticeincludes cross-dock instructions transmitted to a **third-party logistics** provider.

Dialog eLink: Order File History 3/K/4 (Item 4 from file: 349)

DIALOG(R)File 349: PCT FULLTEXT (c) 2009 WIPO/Thomson. All rights reserved.

	Country	Number	Kind	Date
Patent				19

Detailed Description:

...for suppliers. Third party providers merely execute instructions from suppliers without any additional forecast analysis or inventory data analysis being performed. Inventory is stored in **third-party logistics** providers' warehouses, frequently resulting ...operations associated with supplying components to customers in a supply chain.

[0141 The processes associated with the present invention are directed to inventory planning, order **fulfillment** and inventory replenishment. During the planning process, customer forecasts are ...thereafter, performed by the demand and order management provider, and a supply plan is generated and transmitted to the customer.

[0151 During the order and **fulfillment** process, demand pulls are received and validated by the demand and order management provider. The demand and order management provider confirms the presence of available...interaction between a demand and order management provider, supply chain server, global logistics provider and value added service provider during an order and planning process, **fulfillment** process and replenishment process in accordance with the present invention;

[0251 Fig. 7 is a flowchart illustrating the steps associated with planning according to a first preferred embodiment of the present invention; [0261 Fig. 8 depicts a flowchart illustrating the steps associated with ordering and **fulfillment** in accordance with a first preferred embodiment of the present invention;

[0271 Fig. 9 shows a flowchart defining the steps associated with processes for replenishing...accordance with a second preferred embodiment of the present invention;

[0291 Fig. 1 1 illustrates a flowchart showing the steps associated with order management and **fulfillment** processes in accordance with a second preferred -8 embodiment of the present invention; and

10301 Fig. 12 depicts a flowchart illustrating the steps associated with...s internal computer systems, or by transmitting via e-mail, facsimile or telephone. Activities performed by -14 the value-added service provider 6, as with **third-party logistics** provider 6 are preferably directed by the supply chain server 20 and/or the demand and order management provider 16.

[048] Additionally, a value-added...Thus, the vendor managed inventory processes, as described herein, provide extensive improvements over the prior art. More particularly, transaction costs are lowered, inventory levels and **fulfillment** cycles times are reduced, customer service is improved, risk is mitigated for buyers and sellers, and realization of revenue occurs earlier than the prior art suppliers 4, customers 2 and the supply chain server 20 utilize market intelligence and contribute to effective order and planning processes 54, **fulfillment** processes 56 and replenishment processes 58 for VMI inventory 12. The supply chain server 20, supplier 4 and customer 2 employ integrated systems, including a... ...management system to implement the processes and methods described herein.

[052] Further, as shown in Fig. 6, three processes (i.e., planning, customer order and **fulfillment**, and replenishment) can occur both sequentially and simultaneously in accordance with the present invention. For example, a planning process occurs when demand forecasts 24 (Fig. 4) are received.

Simultaneously, a replenishment process occurs that is directed to both prior customer **fulfillment** as well as maintenance of safety stock levels. The planning process comprises receiving forecasted demands 24 from customers 2 and commitments 36 (Fig. 4) from... ...service providers. The demands 24 and commitments 36 eventually evolve into pull orders 60 from VMI hubs I I associated with the customer order and **fulfillment** processes 56 associated with the present invention.

[... of the present invention, the planning process 54 is implemented.

[060] Referring now to the flowchart depicted in Fig. 8, processes associated with ordering and **fulfillment** 56 are discussed below with regard to a first preferred embodiment of the present invention.

[061] At the beginning of the order and **fulfillment** process 56, a customer 2 sends a demand pull 60 (Fig. ...18 receives the components into the VMI hub 1 1 and the components become part of the available VM1 inventory 12 for planning 54 and **fulfillment** 56 (step S318). The demand and order management provider 16 further receives an inventory update that is generated by the global logistics provider 18 in...for example, electronic data exchange/flat file preferred, by e-mail, fax or telephone calls.

-26 1086] The processes associated with the order management and **fulfillment** process 56 are discussed below with reference to the flow chart in Fig. 1 1.

[087] After customers 2 prepare and transmit forecast demand pulls...managing and fulfilling orders are complete.

1092] Additional details directed to the processes and corresponding steps described above, with respect to the order management and **fulfillment** processes 56, are described below in greater detail.

[0931 A customer demand pull 60 is treated by the supply chain server 20 as a discrete...shared and global solutions that directly result in significant benefits. Profitability increases as a direct result of lowering transaction costs and reducing inventory levels and **fulfillment** cycle time.

Additionally, risk is mitigated for both buyers and sellers, and customer service improves. Moreover, suppliers enjoy earlier recognition of revenue.

[0126] Industry expertise... ...optimization and inventory planning, Benefits that are realized by effective demand planning and order management include lower transactional costs, reductions in inventory levels and reduced **fulfillment** cycle times. Value-added ...services, part marking, tape and reel processes, on-line first article processing, testing and reel labeling result in lowering overhead, lowering transactional costs, and reducing **fulfillment** cycle times.

[01271 Moreover, utilization of physical warehouse assets, including, for example, high-velocity logistics, VMI hubs I 1, cross-docks 14, inventory aggregation, inventory...present invention manages a plurality of services preferred during

the operations management of the processes described above, i.e., the -40 planning, the order and **fulfillment** and replenishment processes associated with vendor managed inventory.

[01311 Processes associated with operations management include maintaining product data and related information, providing customer data maintenance...

Claims:

...at least one of a demand plan, value-added demand plan, and a replenishment demand plan; an order and falfillment process module, said order and fulfillment process module being adapted to receive a demand pull, retrieve a component from an inventory storage location, perform a value-added service on saidcomponent...at least one of available inventory, intransit inventory, work in process inventory and quarantined inventory.

18 The system of claim 12, wherein said order and fulfillment process module is farther adapted to perfonn. at least one ofreceive and validate a pull for at least one component; verify available inventory in...at least one of shipping and receiving dates, carrier information, component quantities and component characteristics.

20 The system of claim 19, wherein said order and fulfillment process module is further adapted to provide information directed to said advance shipping information to said at customer and said supplier.

21 The system of...least one forecasted demand for at least one component from at least one

customer;-46 a customer order and falfillment module, said customer order and **fulfillment** module generates a demand plan for fulfilling said forecasted demands; and inventory replenishment module, said inventory replenishment module at least quantity of at...one customer with a history of orders placed by said at least one customer.

26 The system of claim 24, wherein said customer order and fulfillment module farther transmits said demand plan to a supplier of said at least one component.

27 The system of claim 24, wherein said supplier transmits a commitment to said customer order and fulfillment module, said commitment representing said supplier's intention to supply said at least one component to said customer.

28 The system of claim 27, wherein said customer order and

fulfillment module further performs a comparison of said at least oneforecasted demand with said commitment received from said supplier todetermine whether said supplier can supply said at least one component to said customer.

29 The system of claim 28, wherein said customer order and

fulfillment module further provides shortage containment when saidcomparison reveals said supplier cannot provide said at least one component -47 to said customer. 30 The system...

Dialog eLink: Order File History 3/K/5 (Item 5 from file: 349)

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	Country	Number	Kind	Date
Patent				19

Detailed Description:

...rate / bid, equipment availability engine for shippers and carriers in the freight transportation industry. It provides a business to business (M) internet environment serving shippers, third party logistics companies (3PL), brokers, broker carriers, carriers, freight forwarders, warehousers and other related industry parties in which qualified carriers indicate the extremely important equipment availability and...tool to address the entire fractionalized / assorted individual freight transportation industry offerings / products including order entry, procurement, tracking, tracing, proof of delivery, order visibility, warehouse fulfillment, insurance, accounting, billing, finance, and other industry services by providing such access through one proprietary industry portal or grand master bulletin board system.

The aforementioned...to other

shippers or carriers)

Shipper (Corporation offering product(s) for purchase by others)

Shipper (Corporation offering service(s) for purchase or utilization by others)

Third Party Logistics Company (3PL) with shipper agency singularly or in a group

3PL offering/requesting one or more legs of a tour to another 3PL

Broker/Broker... ... or less-than-container

load (LCL) moves)

Carrier (Corporation moving empty containers for container company)

Carrier (Corporation address one or more legs of a tour)

Third Party Logistics Company (3PL) with carrier agency singularly 13

or in a group

Third Party Logistics Company (3PL) addressing one or more legs of a tour

Broker/Broker Carrier/Freight Forwarder with shipper and/or carrier agency

Shipper (Corporation as a... ...Strategic alliances/partnerships/joint ventures with other companies offering industry intemet'services will address areas such as tracking, tracing, proof of delivery, order visibility, warehouse **fulfillment**, accounting and procurement functions will all be integrated into the system through the master bulletin board approach. Complete process integration will address and document inter...users that can be integrated into the system include but are not limited to procurement, order entry,, tracking, tracing, proof of delivery, order visibility, warehousing **fulfillment**, accounting, billing, finance, etc. 8.

All files/information can be saved, archived, or deleted as well as utilized to generate

reports. 9. Multiple screens can...

Claims:

...mining and scalability. The areas to link to include but are not limited to order entry, procurement, tracking, tracing proof of delivery, order visibility, warehouse **fulfillment**, insurance, billing and financial. Providing a full service freight management approach through one amalgamation of companies and services finally address the needs of the freight...the shipper data includes shipper identification data, shipper contact data, shipper annual revenue, shipper employee size, shipper financial data, shipper freight department data (in-house, **third party logistics** company (3PL), broker), shipper list of corporations or individuals for which they will not offer requests for carriage data, etc.

23 The freight management method...

Dialog eLink: Order File History 3/K/7 (Item 7 from file: 349)

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SYSTEMS AND METHODS FOR END-TO-END FULFILLMENT AND SUPPLY CHAIN MANAGEMENT

	Country	Number	Kind	Date
Patent				19

Detailed Description:

SYSTEMS AND METHODS FOR END-TO-END **FULFILLMENT** AND SUPPLY CHAIN MANAGEMENT RELATED APPLICATION DATA

The present application claims priority from U. S. Provisional Patent ApplicationNo,60/214,910,titled"METHODS,SYSTEMSANDCOMPUTER PROGRAM... ... 2 outsourcing distribution, companies are relieved of overhead costs associated with inhouse distribution, such as staffing, warehouse facility maintenance, and distribution costs.

There are many **third-party logistics** providers that provide retailers with third.

party distribution solutions. The majority of these provide shipping from one warehouse

that the **third-party logistics** provider has established for such purpose.

The third-party logisties provider then ships the e-retailers' products to consumers from this warehouse via a carrier...GATP inventory from one or more databases 180 located at the warehouse level. Each warehouse includes a warehouse management system 190 that enables the reception, **fulfillment** and acknowledgement of orders, and the update of one or more databases 190 associated with the warehouse. Using the capabilities of the database application 170...so by a communication. to the customer and/or client (block 540). However, the promising engine 130 may first - 17 attempt to split the order **fulfillment** between 2 or more warehouses, if necessary, to fulfill a request that cannot be met by any warehouse. This is described in further detail below...have been promised are later destroyed or are missing) result in repromising of the requests.

The promising engine 130 does not prioritize or optimize the **fulfillment** of orders, with the exception of rush ...passes them to Order Management System (OMS) for further processing, and. the OMS, in turn, sends the orders to the warehouse management system 190 for **fulfillment**. The OMS may be an off-theshelf conventional component not illustrated in the system 100 of FIG. 1, or included - 28 in the system 1...

Dialog eLink: Order File History 3/K/8 (Item 8 from file: 349)

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	Country	Number	Kind	Date
Patent				19

Detailed Description:

...a new external solution (out-sourcing) model for the focal industries. The methods and systems of the present invention provide a viable alternative to traditional **third-party-logistics** provider (3PL) outsourcing scenarios by providing a community having industry specific domain expertise able to provide new and novel shipping and logistics systems and methods...industry.

The embodiment presented may be implemented through a web site, such as, 'ShipChem.com." The ShipChem.com embodiment provides next generation internet-powered logistics/**fulfillment** solutions enabling global transportation management over the internet, and the management of dornestic and international orders and shipments as an integrated global logistics business process...